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NEW QUESTION: 1

How is contingency typically managed in a DSDM project?

- A. Not needed in a DSDM project.
- B. Allowed adding a percentage to the high-level estimates.
- C. Managed by varying the features to be delivered.
- D. Managed by varying time and cost

Answer: C (LEAVE A REPLY)

In a DSDM project, contingency is typically managed by varying the features to be delivered⁶. This approach aligns with the DSDM principle of delivering the most critical work first and using the MoSCoW prioritization to adjust the scope of delivery as needed.

NEW QUESTION: 2

When should the quality of the evolving solution first be tested?

- A. At the end of a Timebox
- B. As part of the iterative Development process
- C. At the end of a project.
- D. At the end of each increment

Answer: (SHOW ANSWER)

NEW QUESTION: 3

What phase will decide on which projects are started, based on a clearly defined objective?

- A. Pre-Project
- B. Feasibility
- C. Post-project

D. Foundations

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 4

Which plain defined by DSDM, has a planning horizon that includes the end of a project?

- A. High-Level
- B. Delivery
- C. Detailed
- D. Timebox

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 5

Which purpose relates to the instrumental Success Factors?

- A. Informs the development of the Business Case
- B. Underpins the prioritization of requirements
- C. Positions DSDM projects for a successful outcome
- D. Inform the development of the Terms of Reference

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 6

During what phase should a baseline of the Evolving Solution be put into operational use?

- A. Foundations
- B. Evolutionary Development
- C. Deployment
- D. Post-Project

Answer: ([SHOW ANSWER](#))

A baseline of the Evolving Solution should be put into operational use during the Deployment phase⁷. This phase is when the latest increment of the product is put into live use, marking the transition from development to real-world operation.

NEW QUESTION: 7

When initially creating MoSCoW priorities, what is the primary focus?

- A. Project priorities
- B. Project increment priorities
- C. Timebox priorities
- D. Iterative Development priorities

Answer: ([SHOW ANSWER](#))

When initially creating MoSCoW priorities in AgilePM, the primary focus is on Timebox priorities. This approach ensures that each Timebox (a fixed period during which specific tasks must be completed) has clear and prioritized objectives. The MoSCoW method (Must have, Should have, Could have, Won't have this time) helps the team to deliver the most

critical features within the given timeframe, thereby optimizing the value delivered in each iteration. This prioritization ensures that essential functionalities are completed first, making the project adaptable and resilient to changes.

References:

* AgilePM Foundation Handbook

* "Agile Project Management with Scrum" by Ken Schwaber

NEW QUESTION: 8

During what phase should the strategy for Iterative Development be considered?

- A. Pre-Project
- B. Feasibility
- C. Foundations
- D. Evolutionary Development

Answer: C (LEAVE A REPLY)

The strategy for Iterative Development should be considered during the Foundations phase. This phase establishes a firm foundation for the project, ensuring that only the right projects are started and that they are set up correctly, considering aspects such as feasibility and business case¹. It's crucial to have a clear strategy for Iterative Development at this stage to guide the subsequent phases of the project effectively.

NEW QUESTION: 9

In a free format Timebox, when should reviews take place?

- A. During the Kick-Off phase
- B. Throughout the body of the Timebox.
- C. After the Timebox has been completed
- D. During the Close.Out phase

Answer: B (LEAVE A REPLY)

NEW QUESTION: 10

What DSDM product reflects the approach to the management of the project as a whole and considers, from a management perspective, how the project will be organized and planned?

- A. Terms of Reference
- B. Management Approach Definition
- C. Foundation Summary
- D. Delivery Plan

Answer: (SHOW ANSWER)

NEW QUESTION: 11

Which of the following is a stated benefit of using DSDM?

1. The business is better able to direct development

2. Designs are based on predicted
3. The risk of building the wrong solution is reduced
4. Deployment is more likely to go smoothly

- A. 1, 2, 3
- B. 2, 3, 4
- C. 1, 3, 4
- D. 1, 2, 4

Answer: C (LEAVE A REPLY)

The stated benefits of using DSDM include the business being better able to direct development, the reduced risk of building the wrong solution, and a smoother deployment process². These benefits stem from DSDM's iterative approach and close collaboration with stakeholders².

NEW QUESTION: 12

How does DSDM differ from most other Agile approaches?

- A. It focuses on the entire project lifecycle
- B. It focuses on the development of products
- C. It focuses on the delivery of products
- D. It focuses on the collaborative working of teams

Answer: (SHOW ANSWER)

DSDM differs from most other Agile approaches because it focuses on the entire project lifecycle⁴⁵⁶. This includes pre-project, feasibility, foundations, development, and deployment phases, ensuring a comprehensive approach to project management.

NEW QUESTION: 13

How is contingency typically managed in a DSDM project?

- A. Managed by varying the features to be delivered.
- B. Allowed adding a percentage to the high-level estimates.
- C. Not needed in a DSDM project.
- D. Managed by varying time and cost

Answer: A (LEAVE A REPLY)

NEW QUESTION: 14

According to the DSDM principle 'Never Compromise Quality', when should the overall level of quality to be delivered within the solution be agreed?

- A. During evolutionary development
- B. When the Business Advisor is available
- C. At the start of the project
- D. Whenever the level of solution quality is known.

Answer: A (LEAVE A REPLY)

NEW QUESTION: 15

Which competence is NOT required within the Solution Development team?

- A. All members to be multi-skilled experts
- B. Business knowledge
- C. Technical expertise
- D. Willingness to work with other

Answer: A (LEAVE A REPLY)

Within the Solution Development team, it is not required for all members to be multi-skilled experts¹. While a diverse set of skills is beneficial, DSDM emphasizes collaboration and the effective use of individual strengths rather than expecting every team member to be an expert in all areas¹.

NEW QUESTION: 16

During what phase should the strategy for Iterative Development be considered?

- A. Foundations
- B. Evolutionary Development
- C. Feasibility
- D. Pre-Project

Answer: (SHOW ANSWER)

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NEW QUESTION: 17

Which technique allows for testing the achievability of objectives?

- A. Timeboxing
- B. MoSCoW
- C. Facilitated Workshop
- D. Modeling

Answer: C (LEAVE A REPLY)

NEW QUESTION: 18

Which statement about DSDM roles is true?

- A. In DSDM, one person must hold several roles

- B. One DSDM roles does NOT necessarily mean one person
- C. All DSDM roles should be shared
- D. DSDM roles should NOT be split between two people

Answer: B (LEAVE A REPLY)

In DSDM, it is true that one DSDM role does not necessarily mean one person. This allows for flexibility in assigning roles based on the project's needs and the individuals' skills and capacities. It is possible for one person to hold multiple roles or for a role to be shared among several people, depending on what is most effective for the project.

NEW QUESTION: 19

When is a Timebox Plan updated?

- A. At the Daily Start-ups
- B. As needed by the Project Manager
- C. Each time a Timebox is completed
- D. At Timebox Kick-ups

Answer: C (LEAVE A REPLY)

NEW QUESTION: 20

What role is responsible for interpreting the needs of the Business Sponsor and communicating these to the team?

- A. Business Visionary
- B. Technical Coordinator
- C. Business Analyst
- D. Team Leader

Answer: A (LEAVE A REPLY)

The Business Visionary is responsible for interpreting the needs of the Business Sponsor and communicating these to the team¹. This role represents the Business Sponsor by communicating the vision of the project and ensuring that the team understands the sponsor's requirements¹.

NEW QUESTION: 21

Which practice provides an interactive environment in which all key players can contribute to the outcome?

- A. Modelling
- B. Facilitated Wordshop
- C. Iterative Development
- D. Timeboxing

Answer: B (LEAVE A REPLY)

A Facilitated Workshop provides an interactive environment where all key players can contribute to the outcome³. It is a practice within Agile and DSDM that encourages

collaboration and active participation from all stakeholders to shape the project's direction and solutions.

NEW QUESTION: 22

In what phase is it first established whether further investigation of the project is justified?

- A. Pre-Project
- B. Feasibility
- C. Foundations
- D. Evolutionary Development

Answer: B (LEAVE A REPLY)

It is during the Feasibility phase that it is first established whether further investigation of the project is justified³. This phase aims to determine if the proposed project is likely to be feasible from both a technical and business perspective.

NEW QUESTION: 23

During what phase should a baseline of the Evolving Solution be put into operational use?

- A. Post-Project
- B. Foundations
- C. Evolutionary Development
- D. Deployment

Answer: D (LEAVE A REPLY)

NEW QUESTION: 24

Which statement applies to the DSDM process?

- A. Provides an approach that can be used for all projects without change
- B. Does not require the elaboration of supporting products for complex projects
- C. Can be configured and calibrated to cater for light or strong governance
- D. DSDM projects can deliver the phases in the DSDM process in any order

Answer: (SHOW ANSWER)

NEW QUESTION: 25

How should DSDM team measure progress?

- A. Through an analysis of the Instrumental Success Factors.
- B. Through a project dashboard
- C. Based on the completion of activities rather than the delivery of products
- D. Based on what has been delivered at the end of a Timebox.

Answer: (SHOW ANSWER)

NEW QUESTION: 26

When should the quality of the evolving solution first be tested?

- A. At the end of a Timebox

- B. At the end of a project.
- C. At the end of each increment
- D. As part of the iterative Development process

Answer: D ([LEAVE A REPLY](#))

The quality of the evolving solution should be tested as part of the iterative development process⁴. This approach allows for continuous integration and testing of the solution, ensuring that quality is built into the product from the beginning and maintained throughout the development cycle.

NEW QUESTION: 27

Which responsibility relates to the role of the Business Ambassador?

- A. Resolve business issues and make financial decisions
- B. Responsible for the Business Case and project budget.
- C. Provide the team with strategic direction.
- D. Provide day-to-day detail of the requirements during timeboxes

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 28

During what DSDM phase is it established how quality to be assured?

- A. At the start of Evolutionary Development
- B. During Feasibility
- C. As part of Foundations
- D. During each timebox during Evolutionary Development

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 29

Who is responsible for the application of Principle 8, Demonstrate Control?

- A. Team Leader
- B. Project Manager
- C. The project-level roles
- D. Collectively applied by the whole team

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 30

What is the MoSCoW technical used for?

- A. Understanding and managing priorities.
- B. Ensuring a team-based approach through visual and verbal communication and collaboration.
- C. Creating a visual representation of a problem or a solution.
- D. As an opportunity to share information across the team and to do any day.to.day re-planning and reorganizing as necessary when issues occur.

Answer: A (LEAVE A REPLY)

The MoSCoW technique is used for understanding and managing priorities³. It helps teams prioritize features, user stories, and requirements by categorizing them into Must have, Should have, Could have, and Won't have, ensuring that the most critical items are addressed first⁴.

NEW QUESTION: 31

How is Quality ensured during Evolutionary Development?

- A. By managing objectives in a fixed time period
- B. By continuous verification
- C. By understanding and managing priorities
- D. By facilitating session to enable a group to work to achieve an agreed goal

Answer: B (LEAVE A REPLY)

Quality during Evolutionary Development is ensured by continuous verification². This involves iterative development, where all development processes, including testing, are repeated to ensure the output is complete and able to generate useful feedback².

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NEW QUESTION: 32

In a free format Timebox, when should reviews take place?

- A. During the Kick-Off phase
- B. Throughout the body of the Timebox.
- C. During the Close.Out phase
- D. After the Timebox has been completed

Answer: (SHOW ANSWER)

In a free format Timebox, reviews should take place: B. Throughout the body of the Timebox³.

NEW QUESTION: 33

What does DSDM refer to the Minimum Usable Subset?

- A. Those requirements that have passed user acceptance testing
- B. All requirements in the functional specification

- C. The Must, Should and Could have requirements
- D. The Must Have requirements

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 34

What role is responsible for the delivery of the project from Foundations through to Deployment?

- A. Technical Coordinator
- B. Business Sponsor
- C. Project manager
- D. Business Visionary

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 35

What is the MoSCoW technical used for?

- A. Creating a visual representation of a problem or a solution.
- B. Ensuring a team-based approach through visual and verbal communication and collaboration.
- C. As an opportunity to share information across the team and to do any day.to.day re-planning and reorganizing as necessary when issues occur.
- D. Understanding and managing priorities.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 36

Identify the missing words in the following sentence.

Principles 1 -Focus on the Business Need suggests that every decision taken during a project should be [?] - to deliver what the business needs to be delivered.

- A. The responsibility of the Business Sponsor
- B. Made collaboratively
- C. Viewed in light of the overriding project goal
- D. Share between all of the project roles

Answer: B ([LEAVE A REPLY](#))

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