

## PRINCE2.PRINCE2-Agile-Foundation.v2025-12-09.q59

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### NEW QUESTION: 1

Which TWO statements describe a purpose of the business case?

- 1) To define the acceptance criteria for what the project must deliver.
- 2) To transfer responsibility for the work to the appropriate delivery team.
- 3) To document how significant risks will affect the expected project benefits.
- 4) To outline how and when the anticipated benefits can be measured.

- A. 3 and 4
- B. 2 and 3
- C. 1 and 4
- D. 1 and 2

**Answer: A (LEAVE A REPLY)**

### NEW QUESTION: 2

Which workshop enables participants to collaboratively define the Definition of Ready?

- A. Starting up workshop
- B. Project kickoff workshop
- C. Project initiation workshop
- D. Agile enablement workshop

**Answer: D (LEAVE A REPLY)**

The Agile Enablement Workshop provides a collaborative environment where teams and stakeholders define critical agile artifacts, including the Definition of Ready. This definition specifies the criteria a user story or product backlog item must meet before work can begin, ensuring clarity and readiness.

The workshop facilitates alignment on quality standards, scope, and expectations, reducing ambiguity and improving flow through development cycles. By involving all key

participants, the Definition of Ready is meaningful and practical, tailored to the project's specific context.

While starting up (A), kickoff (B), and initiation workshops (C) focus on project foundation and planning, they do not specifically focus on agile readiness criteria.

This workshop is essential for embedding agile practices within PRINCE2 governance and fostering effective delivery.

Reference: PRINCE2 Agile Foundation Version 2, Section 6.7 "Defining Ready and Done," and PRINCE2 Agile Study Guide, Chapter 6.

### **NEW QUESTION: 3**

Which of the following is a challenge when merging project management and agile?

- A. No common ground in terminology
- B. No clear processes to follow
- C. Lack of guidance at delivery level
- D. Lack of guidance on doing agile

**Answer: D (LEAVE A REPLY)**

One of the significant challenges when merging traditional project management approaches like PRINCE2 with agile delivery methods is the lack of guidance on doing agile. While PRINCE2 provides a structured framework focusing on governance, control, and business justification, agile introduces flexible, iterative, and people-centered approaches. The integration of these requires clear guidance on how to implement agile practices effectively within the PRINCE2 framework.

PRINCE2 Agile acknowledges that while it offers a comprehensive method to combine governance and agility, many organizations and practitioners struggle with practical implementation, especially in how to "do agile" properly. This includes understanding how to adopt agile roles, ceremonies, and artifacts without losing control, as well as aligning agile delivery with PRINCE2's management layers.

The challenge is compounded by the fact that agile methodologies emphasize adaptive planning and team autonomy, whereas traditional project management often focuses on upfront planning and command-and-control structures. PRINCE2 Agile aims to bridge this gap by providing detailed guidance, but a lack of practical 'how-to' agile advice remains a common issue.

Other options like terminology differences (A), unclear processes (B), and guidance at delivery level (C) are lesser challenges because PRINCE2 Agile provides a common vocabulary and defined processes that include delivery considerations.

Reference: PRINCE2 Agile Foundation Version 2, Section 1.4 "Challenges of Combining Agile and PRINCE2," and PRINCE2 Agile Study Guide, Chapter 1.

### **NEW QUESTION: 4**

Which statement describes the Kanban approach?

- A. It is used to make system improvements using visualization and by controlling work in progress
- B. It is an iterative timeboxed approach that helps teams generate value
- C. It was originally focused in creating new companies and is now used to speed up product delivery
- D. It has defined processes, products and roles used to iteratively deliver outputs using timeboxing

**Answer: (SHOW ANSWER)**

Reference: [https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA\\_244](https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_244)

### NEW QUESTION: 5

Which of the following defines agility?

- A. The set of activities that define the sequence of actions
- B. The ability to embrace and respond to change
- C. The ability to protect from uncontrolled changes
- D. The core belief that anyone is capable of learning

**Answer: B (LEAVE A REPLY)**

Agility is defined as the ability to embrace and respond to change quickly and effectively. It is a core principle of agile methods, enabling organizations and teams to adapt to evolving business needs, customer feedback, and external factors while delivering value continuously.

This definition contrasts with traditional change control, which often aims to prevent changes (C). Agility promotes flexibility, learning, and continuous improvement, but the belief that anyone is capable of learning (D), while important, is a cultural aspect rather than a direct definition of agility. The sequence of actions (A) relates more to processes than agility itself.

Understanding agility as the capacity to adapt ensures project approaches remain relevant in dynamic environments.

Reference: PRINCE2 Agile Foundation Version 2, Section 2.1 "What Is Agility?", and PRINCE2 Agile Study Guide, Chapter 2.

### NEW QUESTION: 6

Why is Lean Startup included in the 'starting up a project' process in PRINCE2 Agile?

- A. Because it explains how a small company can grow using traditional technologies
- B. Because it is designed to manage projects, delivering products in timeboxes
- C. Because it enables agile to be used in challenging and uncertain situations
- D. Because running a project and setting up a new business are the same

**Answer: (SHOW ANSWER)**

Reference: [https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra\\_127&showNav=true&expandNav=true](https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_127&showNav=true&expandNav=true)

**NEW QUESTION: 7**

Which statement defines a PRINCE2 principle?

- A. A PRINCE2 project defines its quality management approach
- B. A PRINCE2 project is tailored to suit the competitor's environment
- C. A PRINCE2 project ensures a consistent approach to risk management
- D. A PRINCE2 project is monitored and controlled on a stage-by-stage basis

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 8**

In which step of the approach to issue management are options to resolve an issue evaluated?

- A. Capture
- B. Implement
- C. Decide
- D. Recommend

**Answer: ([SHOW ANSWER](#))**

The Recommend step in issue management involves analyzing the issue and evaluating possible options to resolve it. At this stage, the project team or responsible individuals identify potential solutions, weigh their pros and cons, and recommend the best course of action to decision-makers.

Capture is the initial identification and recording of the issue, Decide involves making the final decision on the recommended solution, and Implement is the execution of the chosen resolution. Evaluating options thoroughly during the Recommend phase helps ensure informed decision-making and effective issue resolution.

This structured approach aligns with PRINCE2's focus on proactive issue management, maintaining control and reducing risk impacts.

Reference: PRINCE2 Agile Foundation Version 2, Section 8.4 "Issue Management," and PRINCE2 Agile Study Guide, Chapter 8.

**NEW QUESTION: 9**

Which is typically used in agile when estimating detailed requirements during sprint planning?

- A. Visioning
- B. Rationalism
- C. T-shirt sizing
- D. Trading

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 10**

What is an epic?

- A. A low-level requirement
- B. A fine-grained user story
- C. A detailed feature
- D. A high-level requirement

**Answer: (SHOW ANSWER)**

Reference: [https://publications.axelos.com/prince2agile2016/content.aspx?page=pra\\_160&showNav=true&expandNav=true](https://publications.axelos.com/prince2agile2016/content.aspx?page=pra_160&showNav=true&expandNav=true)

### NEW QUESTION: 11

Which of the following is a benefit of 'being and doing agile'?

- A. Following processes
- B. Using agile techniques
- C. Increasing user satisfaction
- D. Focusing on completing tasks

**Answer: C (LEAVE A REPLY)**

A key benefit of being and doing agile is increasing user satisfaction by delivering value early and continuously, adapting to feedback, and ensuring the product meets real user needs. Agile approaches emphasize collaboration with customers and iterative delivery, which enhances satisfaction compared to traditional, rigid methods.

While following processes (A) and using agile techniques (B) are means to an end, they do not directly guarantee benefits. Focusing solely on tasks (D) risks losing sight of value delivery.

User satisfaction is a central measure of agile success and reflects the effective application of agile principles.

Reference: PRINCE2 Agile Foundation Version 2, Section 2.3 "Benefits of Agile," and PRINCE2 Agile Study Guide, Chapter 2.

### NEW QUESTION: 12

Which is a purpose of the 'controlling stage' process?

- A. To execute and deliver the project product
- B. To establish whether the project is complete
- C. To report stage progress to the project board
- D. To draft the plan for the next stage's work

**Answer: (SHOW ANSWER)**

Reference: [https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra\\_117&showNav=true&expandNav=true#:~:text=The%20purpose%20of%20the%20Controlling,%20the%20stage%20remains%20within%20tolerance.&text=Risks%20and%20issues%20are%20kept%20under%20control](https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_117&showNav=true&expandNav=true#:~:text=The%20purpose%20of%20the%20Controlling,%20the%20stage%20remains%20within%20tolerance.&text=Risks%20and%20issues%20are%20kept%20under%20control)

### NEW QUESTION: 13

When should PRINCE2 Agile be used?

- A. When an established team performs product maintenance
- B. When delivering an ongoing service to a customer
- C. When a team is created to deliver a specific product
- D. When simple requests to update a product are implemented

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 14**

What is the MOST LIKELY benefit from frequent releases into operational use?

- A. The need for configuration management is reduced
- B. Feedback is obtained from real customers
- C. The need for customer involvement is increased
- D. The risks associated with agile ways of working are assessed

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 15**

How should team working agreements be created?

- A. By the project manager deciding what should be included
- B. By the customer representative deciding what should be included
- C. By the supplier subject matter expert agreeing what should be included
- D. By team members agreeing on what should be included

Answer: D ([LEAVE A REPLY](#))

**NEW QUESTION: 16**

Which statement about the 'accept that the customer doesn't need everything' target is CORRECT?

- A. It enables a more accurate final product to be produced
- B. It is based on the concept that people generally use a limited number of product features
- C. It is achieved by testing only a few features to deliver on time
- D. It is achieved by ensuring that the operational product has complete documentation

Answer: B ([LEAVE A REPLY](#))

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#### **NEW QUESTION: 17**

Which statement about the waterfall methodology definition is CORRECT?

- A. It states that deadlines should not be moved
- B. It has distinct goals for each stage of development
- C. It is a behavior that involves making things transparent
- D. It promotes the use of experiments carried out in a scientific way

**Answer: (SHOW ANSWER)**

Reference: <https://www.lucidchart.com/blog/agile-vs-waterfall-vs-kanban-vs-scrum>

#### **NEW QUESTION: 18**

What is the definition of a timebox?

- A. A tool to write a requirement in the form of who, what and why
- B. A regular event that looks at how processes can be improved
- C. A description of the rate of progress a team is making
- D. A period where work is carried out to achieve a goal

**Answer: (SHOW ANSWER)**

Reference: [https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA\\_244](https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_244)

#### **NEW QUESTION: 19**

Which statement about the 'accept that the customer doesn't need everything' target is correct?

- A. It can result in the early delivery of a minimum viable product
- B. It is achieved by managing the culture of the team carefully
- C. It gives confidence on the progress of the project
- D. It allows misunderstandings to be dealt with appropriately

**Answer: D (LEAVE A REPLY)**

#### **NEW QUESTION: 20**

What is a purpose of the 'project closure' workshop?

- A. Align teams with project vision
- B. Create benefits management approach
- C. Update the project documentation
- D. Refine the release map for the next stage

**Answer: C (LEAVE A REPLY)**

The project closure workshop is held to formally close the project, during which project documentation is updated to reflect the final state of the project, lessons learned are captured, and approvals are obtained. This ensures that all activities are completed, the

project has delivered its intended products, and knowledge is retained for future projects or organizational learning.

Aligning teams (A) and refining release maps (D) are activities conducted earlier in the lifecycle, while benefits management (B) is usually defined during initiation and planning stages.

Reference: PRINCE2 Agile Foundation Version 2, Section 9.2 "Closing a Project," and PRINCE2 Agile Study Guide, Chapter 9.

### **NEW QUESTION: 21**

What is a purpose of the 'team planning' workshop?

- A. To update the project dashboard
- B. To update the product backlog
- C. To update the release map
- D. To update the OKRs

**Answer: B (LEAVE A REPLY)**

The Team Planning Workshop is primarily held to update the product backlog. This collaborative session allows the delivery team to break down, refine, and reprioritize user stories or tasks to prepare for the upcoming iteration or sprint. The team reviews the product backlog items, clarifies acceptance criteria, estimates effort, and commits to the planned work.

Updating the product backlog at this level ensures that detailed planning aligns with the overall project vision and release goals. It empowers the team to self-organize and manage their workload, supporting agile principles of autonomy and collaboration.

While the project dashboard (A) provides status reporting, the release map (C) focuses on higher-level release planning, and OKRs (D) relate to strategic objectives, these are not the central focus of the team planning workshop.

PRINCE2 Agile promotes team planning workshops as essential forums for translating business priorities into actionable, manageable work for delivery teams.

Reference: PRINCE2 Agile Foundation Version 2, Section 6.3 "Team Planning," and PRINCE2 Agile Study Guide, Chapter 6.

### **NEW QUESTION: 22**

Why are team working agreement produced?

- A. To create structure so that the team manager can assess individual performance
- B. To evolve the effectiveness and behaviors of the self-organizing team by agreeing values
- C. To make the team rules visible to the project manager for monitoring purposes
- D. To ensure that the delivery team members comply with company policy

**Answer: (SHOW ANSWER)**

Reference [https://publications.axelos.com/prince2agile2016/content.aspx?page=pra\\_126&showNav=true&expandNav=true](https://publications.axelos.com/prince2agile2016/content.aspx?page=pra_126&showNav=true&expandNav=true)

**NEW QUESTION: 23**

Which statement about timeboxes is CORRECT?

- A. Timeboxes should be avoided in business as usual environments
- B. A project cannot be referred to as a timebox
- C. Flow based working partitions work into timeboxes
- D. A timebox can contain another timebox

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 24**

What should be emphasized when tailoring the PRINCE2 Progress theme?

- A. Assessing the impact of risks
- B. Tracking time and cost
- C. Monitoring what is being delivered
- D. Planning resources

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 25**

In Scrum, what answers the question 'what can be done this sprint?'

- A. Sprint planning
- B. Daily scrum
- C. Sprint review
- D. Increment

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 26**

Which statement about the 'protect the level of quality' target is CORRECT?

- A. It avoids the use of extra people to improve progress during a timebox
- B. It allows change at the detailed level to be handled dynamically
- C. It is unlikely to be achieved if incomplete user documentation is provided
- D. It is achieved by ensuring that all features are delivered

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 27**

Which of the following is an example of 'being agile' rather than just 'doing agile'?

- A. A team of developers is working together in a common room and readily communicating with each other
- B. A full Scrum team is working together on a product's development with multiple large dashboards
- C. A product owner is gathering requirements from customers and coaching them on how to write user stories

**D.** A customer has embraced the new iterative approach and now focuses on the requirements that add value

**Answer: D (LEAVE A REPLY)**

'Being agile' refers to embracing the mindset and principles of agility, not just following agile practices mechanically. Option D illustrates 'being agile' because the customer has embraced the iterative approach and focuses on requirements that add real value, which reflects true agile values such as customer collaboration, responding to change, and delivering value early and continuously.

Options A, B, and C describe activities related to agile practices but don't necessarily reflect the deeper agile mindset or cultural shift fundamental to 'being agile'.

Reference: PRINCE2 Agile Foundation Version 2, Section 2.2 "The Agile Mindset," and PRINCE2 Agile Study Guide, Chapter 2, "Agile Fundamentals."

### **NEW QUESTION: 28**

What is the purpose of the 'progress' practice?

- A.** To provide a forecast for the project's viability
- B.** To identify and assess opportunities and threats
- C.** To identify the user needs and requirements
- D.** To establish accountability for the project

**Answer: A (LEAVE A REPLY)**

The Progress practice in PRINCE2 Agile is focused on providing a forecast of the project's viability by monitoring actual progress against plans and predicting future performance. It ensures that decisions can be made based on current status and trends, enabling timely interventions if necessary.

This practice involves collecting progress data, reviewing milestones, updating forecasts, and communicating status to stakeholders. Forecasting viability includes assessing whether the project remains aligned with business justification and expected benefits.

While opportunities and threats are part of risk management (B), user needs belong to requirements management (C), and accountability is a broader governance concern (D), progress specifically deals with tracking and forecasting delivery status.

The practice combines traditional PRINCE2 stage controls with agile iterative reviews, providing an integrated view of progress.

Reference: PRINCE2 Agile Foundation Version 2, Section 7.1 "Progress Practice," and PRINCE2 Agile Study Guide, Chapter 7.

### **NEW QUESTION: 29**

Which artifact is used to describe the project's major products in the form of epic user stories?

- A.** Project dashboard
- B.** Release map
- C.** Product backlog

#### D. Project backlog

**Answer: D (LEAVE A REPLY)**

The Project Backlog is the artifact used to describe the project's major products in the form of epic user stories. Epic stories are large, high-level user stories that capture significant features or product components that may later be decomposed into smaller, more detailed user stories in the product backlog.

The Project Backlog provides a strategic view of what the project intends to deliver and supports planning at the project level, including releases and stages. It bridges the gap between business requirements and team-level delivery.

The Product Backlog (C) contains detailed user stories ready for development but is typically more granular.

The Release Map (B) plans releases and iterations but does not list epic stories. The Project Dashboard (A) is a reporting tool, not a repository of requirements.

The use of epic user stories in the project backlog aligns with agile practices for managing scope and enables incremental delivery aligned with business priorities.

Reference: PRINCE2 Agile Foundation Version 2, Section 5.4 "Backlogs and Epics," and PRINCE2 Agile Study Guide, Chapter 5.

#### NEW QUESTION: 30

According to PRINCE2 Agile, which form of communication shows that a team is vibrant and interactive?

- A. Using visualization to display information
- B. Using meeting minutes to share decisions
- C. Using social media to reach more people
- D. Using email to document discussions

**Answer: A (LEAVE A REPLY)**

Reference: [https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra\\_165&showNav=true&expandNav=true](https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_165&showNav=true&expandNav=true)

#### NEW QUESTION: 31

How should product-based planning be used as part of PRINCE2 Agile?

- A. To track progress against the team plan
- B. To create the project plan using empiricism
- C. To enable team planning to be predictive
- D. To plan by focusing on the features required

**Answer: D (LEAVE A REPLY)**

Reference: <https://worldofagile.com/blog/product-based-planning-technique-in-prince2/>

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**NEW QUESTION: 32**

Which statement about the 'initiating a project' process is CORRECT?

- A. The impact of frequent releases on quality management should be assessed
- B. The process should take more time than usual for disruptive projects
- C. The project solution should be documented in detail in the project product description
- D. The initiation stage plan should form part of the project plan

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 33**

Which statement describes how the PRINCE2 'starting up a project' process can be applied in an agile environment?

- A. PRINCE2 is predictive, but not emergent
- B. PRINCE2 is predictive and can be emergent
- C. PRINCE2 requires a lengthy start to a project
- D. PRINCE2 requires a disruptive start to a project

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 34**

Which TWO project board responsibilities are specifically assigned to the senior user?

- 1) Demonstrating the achievement of benefits.
- 2) Specifying the needs of those impacted by the outputs.
- 3) Balancing business, user and supplier demands.
- 4) Ensuring that the project delivers value for money.

- A. 3 and 4
- B. 2 and 3
- C. 1 and 4
- D. 1 and 2

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 35**

Which statement about an epic is CORRECT?

- A. Its purpose is to document technical requirements

- B. It should appear at the top of a product backlog
- C. It can be broken down into user stories
- D. It contains sufficient granularity to allow work to start

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 36**

What does velocity typically measure?

- A. The rate of progress the team is making
- B. The speed that a minimum viable product is created
- C. Work packages completed by the team
- D. The number of timeboxes completed

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 37**

Which of the following is used to monitor progress?

- A. Delegation matrix
- B. Swarming
- C. T-shirt sizing
- D. Burn-down chart

**Answer: D (LEAVE A REPLY)**

The burn-down chart is a visual tool used in agile to monitor progress by tracking the remaining work against time. It provides teams and stakeholders with a clear, real-time view of project status and forecast completion, allowing for early identification of potential delays or bottlenecks.

The delegation matrix (A) defines authority, swarming (B) is a team collaboration technique, and t-shirt sizing (C) is an estimation method, none of which directly monitor progress.

Reference: PRINCE2 Agile Foundation Version 2, Section 7.1 "Progress Practice," and PRINCE2 Agile Study Guide, Chapter 7.

**NEW QUESTION: 38**

Which statement about the 'be on time and hit deadlines' target is CORRECT?

- A. It allows change to be handled dynamically
- B. It is achieved by keeping the delivery teams stable
- C. It helps with planning dependencies within a project
- D. It ensures that the level of quality is protected

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 39**

Which statement is CORRECT with respect to the management of risk using PRINCE2 Agile?

- A. It should always be carried out formally
- B. It should always be carried out informally
- C. It should always be addressed during the daily stand-ups
- D. It should always be appropriate to the needs of the project

**Answer: D (LEAVE A REPLY)**

#### **NEW QUESTION: 40**

Which is a purpose of the quality theme?

- A. To define the specific conditions that enable a product to be usable
- B. To determine how the means of delivering products is communicated
- C. To evaluate whether the project continues to be achievable
- D. To assess any potential improvements to a product

**Answer: C (LEAVE A REPLY)**

Reference: [https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra\\_69&showNav=true&expandNav=true](https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_69&showNav=true&expandNav=true)

#### **NEW QUESTION: 41**

Which statement about quality tolerances for a product is CORRECT in an agile context?

- A. Quality tolerances should be the same for all quality criteria
- B. All quality criteria should have zero tolerance
- C. Setting quality tolerance relies on prioritising quality criteria
- D. All quality criteria tolerance must be fixed

**Answer: C (LEAVE A REPLY)**

#### **NEW QUESTION: 42**

Which principle ensures that people are empowered to self-manage and stay in control with the appropriate level of governance?

- A. Ensure continued business justification
- B. Tailor to suit the project
- C. Manage by exception
- D. Focus on products

**Answer: (SHOW ANSWER)**

The Manage by Exception principle empowers individuals and teams by delegating decision-making within defined tolerances. It ensures governance is efficient by allowing project managers and teams to operate independently within agreed limits, escalating only when exceptions occur. This approach promotes self-management, autonomy, and accountability, which are key to agility, while maintaining control through governance boundaries.

The other principles focus on different aspects: business justification relates to ongoing viability, tailoring adapts the method, and focusing on products emphasizes deliverables but do not specifically address empowerment through governance.

Reference: PRINCE2 Agile Foundation Version 2, Section 3.3 "The Seven Principles," and PRINCE2 Agile Study Guide, Chapter 4.

**NEW QUESTION: 43**

Which statement explains how the 'learn from experience' principle is applied in an agile context?

- A. It focuses on the prioritization and decomposition of requirements
- B. It integrates releases within management stages
- C. It is supported by the 'inspect and adapt' concept
- D. It provides guidance on mapping PRINCE2 roles to an agile environment

**Answer: C (LEAVE A REPLY)**

Reference: [https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA\\_46](https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_46)

**NEW QUESTION: 44**

Which statement about the 'protect the level of quality' target is CORRECT?

- A. It is achieved by allowing enough time for testing
- B. It is achieved by using the same team members
- C. It gives confidence on the progress of the project
- D. It delivers the early realization of benefits

**Answer: D (LEAVE A REPLY)**

Reference: [https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA\\_41#:~:text=PRINCE2%20Agile%20protects%20the%20level,%20the%20quality%20level%20is%20met](https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_41#:~:text=PRINCE2%20Agile%20protects%20the%20level,%20the%20quality%20level%20is%20met)

**NEW QUESTION: 45**

Who needs to be aware that flexing what is delivered may affect the expected benefits of the project?

- A. The team manager and the senior supplier
- B. The project manager and the project board
- C. Customer subject matter expert and the supplier representative
- D. The team quality assurance and project support

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 46**

What describes essential aspects of project management that must be applied consistently and throughout the project lifecycle?

- A. The project context
- B. The PRINCE2 practices
- C. The PRINCE2 processes

D. The people element

**Answer: B (LEAVE A REPLY)**

The PRINCE2 practices represent the essential aspects of project management that must be applied consistently from start to finish in every project. These practices cover key areas such as managing risks, issues, quality, plans, progress, and change. They provide structured guidance and tools to ensure the project remains viable, controlled, and aligned with business objectives.

While processes define the stages and flow of activities, and the people element refers to roles and skills, practices are the ongoing activities and controls embedded throughout the project lifecycle. The project context shapes how practices and processes are tailored but does not itself define the consistent elements.

This consistent application of practices supports governance, transparency, and control, critical for successful project outcomes.

Reference: PRINCE2 Agile Foundation Version 2, Section 3.2 "The PRINCE2 Practices," and PRINCE2 Agile Study Guide, Chapter 3.

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**NEW QUESTION: 47**

What is a role of personas in the 'business case' practice?

- A. To group users based on demographic data
- B. To ensure project timelines are met
- C. To identify and articulate specific user benefits
- D. To differentiate between product versions

**Answer: C (LEAVE A REPLY)**

Personas in PRINCE2 Agile serve as fictional, archetypal users representing the needs, behaviors, and goals of real users. In the business case practice, personas are used to identify and articulate specific user benefits.

This ensures the project focuses on delivering value that meets the actual needs of different user groups.

By understanding personas, teams can tailor product features and prioritize requirements that provide meaningful benefits, thereby strengthening the business case and increasing

stakeholder buy-in. Personas help clarify who will use the product, what problems they face, and how the solution delivers value.

Personas go beyond demographic grouping (A); they are detailed profiles including motivations and pain points. They do not relate directly to timelines (B) or product version differentiation (D).

Using personas aligns with agile principles of customer focus and continuous stakeholder engagement embedded in PRINCE2 Agile.

Reference: PRINCE2 Agile Foundation Version 2, Section 7.1 "Using Personas in Business Case," and PRINCE2 Agile Study Guide, Chapter 7.

### **NEW QUESTION: 48**

How does agile address the risk associated with the project not being fully understood at the beginning?

- A. By allowing a lot of detail at the start
- B. By requiring details at the start
- C. By avoiding too much detail at the start
- D. By preventing the analysis of details at the start

**Answer: (SHOW ANSWER)**

### **NEW QUESTION: 49**

What role does AI play in addressing project complexity within PRINCE2 Agile?

- A. It helps reduce all sources of project complexity
- B. It adds layers of complexity through excessive automation
- C. It helps reduce uncertainty and ambiguity associated with change initiatives
- D. It ensures stakeholder involvement in all decision-making

**Answer: C (LEAVE A REPLY)**

Artificial Intelligence (AI) in PRINCE2 Agile is recognized as a tool that can assist in reducing uncertainty and ambiguity by providing data-driven insights, predictive analytics, and automation of routine tasks. This support helps teams better understand changing environments and respond faster, thereby addressing complexity associated with change initiatives.

While AI can add complexity if misused, PRINCE2 Agile focuses on its beneficial role in supporting decision-making and reducing unknowns rather than complicating governance or communication.

Reference: PRINCE2 Agile Foundation Version 2, Section 8.5 "Technology and Agile," and PRINCE2 Agile Study Guide, Chapter 8.

### **NEW QUESTION: 50**

Whose interests are specifically represented by the senior supplier?

1. Those ensuring the project is value for money.
2. Those who will use the project's products.

3. Those who will be developing the project's products.
4. Those responsible for the project's technical integrity.

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: C (LEAVE A REPLY)**

Reference: [https://publications.axelos.com/prince2agile2016/content.aspx?page=pra\\_206&showNav=true&expandNav=true](https://publications.axelos.com/prince2agile2016/content.aspx?page=pra_206&showNav=true&expandNav=true)

### **NEW QUESTION: 51**

Which is a responsibility of the product owner?

- A. Monitor progress of the stage
- B. Ensure project-level risks are identified and assessed
- C. Prepare and maintain the project backlog
- D. Prepare and maintain the product backlog

**Answer: (SHOW ANSWER)**

The product owner is responsible for preparing and maintaining the product backlog, ensuring it accurately reflects user requirements, priorities, and acceptance criteria. This role acts as the voice of the customer, maximizing product value by managing backlog items, ordering them to reflect business priorities, and clarifying requirements for development teams.

Monitoring stage progress (A) and managing project-level risks (B) are typically roles of the project manager or risk owner within PRINCE2 governance. The project backlog (C) contains higher-level requirements for the entire project and is not the product owner's direct responsibility.

The product owner bridges business and delivery, ensuring the team works on the most valuable features while maintaining clarity and quality of backlog items.

Reference: PRINCE2 Agile Foundation Version 2, Section 5.2 "Roles and Responsibilities," and PRINCE2 Agile Study Guide, Chapter 5.

### **NEW QUESTION: 52**

Which two statements about tailoring the business case in an agile environment are CORRECT?

1. It should be unnecessary because products of the highest value will be delivered first.
2. It should identify the minimum viable product and when it will be delivered.
3. It should take into account that the scope may be reduced during the course of the project.
4. It should show the features, the order in which they will be delivered and any dependencies.

- A. 1 and 2

- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 53**

Which organizational level is responsible for day-to-day management and decision making within the constraints established by the project manager?

- A. Commissioning
- B. Directing
- C. Managing
- D. Delivering

**Answer: D (LEAVE A REPLY)**

The Delivering level is responsible for the day-to-day management and decision-making within the constraints set by the project manager. Delivering teams carry out the actual work to create the project products and manage their activities under the project's governance framework. The Project Manager manages the overall project, while directing sets the strategic direction and commissioning authorizes initiation.

This separation ensures clear responsibilities and empowers the delivery teams to self-manage within defined boundaries.

Reference: PRINCE2 Agile Foundation Version 2, Section 3.4 "Project Management Structure," and PRINCE2 Agile Study Guide, Chapter 3.

**NEW QUESTION: 54**

Which statement about the 'directing a project' process is CORRECT?

- A. The project board should receive regular reports focusing on cost and time overruns
- B. As a minimum, the project board should receive oral reports from the project manager
- C. The project board should attend the delivery team's daily stand up meeting
- D. The project board may pull reports from the information radiator

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 55**

In which step of the risk management technique do teams consider probability and impact of a risk?

- A. Plan
- B. Assess
- C. Identify
- D. Implement

**Answer: B (LEAVE A REPLY)**

The assess step involves evaluating the probability and impact of identified risks to determine their severity and prioritize them for management. This step is crucial for effective risk control and helps allocate resources appropriately.

Planning relates to defining how to manage risks, identification involves discovering risks, and implementation concerns applying risk responses.

Reference: PRINCE2 Agile Foundation Version 2, Section 8.3 "Risk Management," and PRINCE2 Agile Study Guide, Chapter 8.

#### **NEW QUESTION: 56**

Which statement about the 'keep teams stable' target is CORRECT?

- A. It is required in order to allow the team to self-organize
- B. It ensures that the level of quality is protected
- C. It will lead to a lower cost of ownership
- D. It results in the early delivery of a minimum viable product

**Answer: A (LEAVE A REPLY)**

#### **NEW QUESTION: 57**

How is the 'tailor to suit the project' principle applied in an agile context?

- A. By using the Agilometer to assess the project environment
- B. By fitting releases into planned management stages
- C. By emphasizing tolerances on what is being delivered
- D. By flexing what is produced to stay in control and deliver value

**Answer: D (LEAVE A REPLY)**

#### **NEW QUESTION: 58**

Which of the following describes shared attitudes, values, and goals?

- A. Culture
- B. Leadership
- C. Co-creation
- D. Management

**Answer: A (LEAVE A REPLY)**

Culture refers to the collective attitudes, values, beliefs, and goals shared by a group or organization. It shapes how people behave, make decisions, and interact. In PRINCE2 Agile, understanding and adapting organizational culture is critical for successful agile adoption and delivery.

Leadership (B) influences culture but is distinct, co-creation (C) is a collaborative approach, and management (D) relates to planning and control activities.

A positive, agile-friendly culture fosters openness, trust, and continuous improvement.

Reference: PRINCE2 Agile Foundation Version 2, Section 2.4 "Culture and Agile," and PRINCE2 Agile Study Guide, Chapter 2.

### NEW QUESTION: 59

Which workshop focuses on team growth and improvements in working practices?

- A. Project kickoff workshop
- B. Team retrospective workshop
- C. Progress review workshop
- D. Team planning workshop

**Answer: B (LEAVE A REPLY)**

The Team Retrospective Workshop is explicitly designed to facilitate team growth and continuous improvement in working practices. It is a fundamental agile practice where the team reflects on the recently completed work or sprint to identify what went well, what didn't, and what could be improved. The goal is to foster an environment of trust and openness, enabling teams to discuss challenges and successes honestly.

Retrospectives promote inspect and adapt principles by encouraging teams to continuously evaluate their processes, collaboration, and tools. They help uncover systemic issues, process bottlenecks, or interpersonal challenges that may be impeding productivity or quality. Teams use this feedback to implement actionable improvements, which can range from adjusting communication methods to refining definitions of done or ready.

This workshop supports a key agile mindset-continuous learning and improvement-which directly contributes to team maturity, performance, and morale. Importantly, retrospectives are not about assigning blame but rather about fostering a growth mindset that accepts change as an opportunity to evolve.

While Project Kickoff Workshops (A) initiate project alignment and Progress Review Workshops (C) monitor project status, they do not primarily focus on team process improvements. The Team Planning Workshop (D) is concerned with planning upcoming work, not retrospection.

In PRINCE2 Agile, retrospectives are a critical tool to blend traditional project management with agile principles by promoting regular reflection and incremental enhancements.

Reference: PRINCE2 Agile Foundation Version 2, Section 6.5 "Retrospectives and Continuous Improvement," and PRINCE2 Agile Study Guide, Chapter 6.

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