

PRINCE2.PRINCE2-Foundation.v2022-05-26.q141

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NEW QUESTION: 1

Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Stage Plan
- B. Team Plan
- C. Initiation Stage Plan
- D. Project Plan

Answer: D (LEAVE A REPLY)

NEW QUESTION: 2

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 3

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Project Assurance
- B. Corporate group
- C. Explanation:

QUESTIONNO:222

Which role is part of the Project Board?

- A. Corporate or programme management
- B. Risk owner

- C. Project Manager
- D. Senior Supplier
- D. Executive
- E. Project Board

Answer: (SHOW ANSWER)

NEW QUESTION: 4

Which of the following statements about the Project Initiation Documentation are true?

- 1.The Project Initiation Documentation is used to ensure that a sound basis exists.
- 2.The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C (LEAVE A REPLY)

NEW QUESTION: 5

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: A (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

NEW QUESTION: 6

What action is taken as part of the 'controlling a stage' process?

1. Create an exception plan
2. Authorize work to be done
3. Take corrective action
4. Obtain approvals for completed products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

NEW QUESTION: 7

Which is a purpose of a Lessons Report?

- A. Detail open issues and risks that need to be managed after the project has closed
- B. Compare the actual performance of the final stage against its plan
- C. Provide a summary of the benefits realized during the project
- D. Improve the project management method for future projects

Answer: D (LEAVE A REPLY)

NEW QUESTION: 8

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans

- A. define the project benefits to be achieved by each of
- B. provide a framework to design, develop and maintain
- C. define a coding system to provide a unique identifier for the products within
- D. summarize the results of the quality activities performed on

Answer: (SHOW ANSWER)

NEW QUESTION: 9

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

Answer: B (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Themes#Change_Theme

NEW QUESTION: 10

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Executive
- C. Project Board
- D. Project Assurance

Answer: A (LEAVE A REPLY)

NEW QUESTION: 11

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 12

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Manage_by_stages

NEW QUESTION: 13

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Roles_and_responsibilities

NEW QUESTION: 14

Which is an objective of the 'managing a product delivery' process?

- A. To ensure the business case is regularly reviewed
- B. To assess whether the stage products have been approved
- C. To deliver the planned specialist products within tolerance
- D. To request authorization to start the next stage

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Managing_Product_Delivery#Objective

NEW QUESTION: 15

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Answer: B (LEAVE A REPLY)

Section: Volume A

Explanation

NEW QUESTION: 16

Which is a purpose of the Organization theme?

- A. Define accountability within the project
- B. Ensure that the project organization structure will enable the project to deliver the business benefits in the required time frame
- C. Define the quality methods and responsibilities for the management of the project
- D. Identify risk owners for the project

Answer: A (LEAVE A REPLY)

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NEW QUESTION: 17

Which is a minimum requirement for applying the organization theme?

- A. Roles must be combined to reduce the number of individuals needed on the project
- B. During a procurement the senior supplier must be appointed from the customer organization
- C. The project team must change at each end stage of the project life cycle
- D. The project's approach to engaging with its stakeholders must be defined

Answer: D (LEAVE A REPLY)

NEW QUESTION: 18

Who carries out audits that are independent of the project?

- A. Project Support
- B. Project Assurance
- C. Quality assurance
- D. Project Manager

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 19

Which role is responsible for creating Checkpoint Reports?

- A. Team Manager
- B. Change Authority
- C. Senior Supplier
- D. Project Support

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 20

Which risk response type is appropriate to respond to an opportunity?

- A. Fallback
- B. Transfer
- C. Exploit
- D. Accept

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 21

Which is an objective of the quality review technique?

- A. To identify a product's quality criteria
- B. To provide assurance that the project is being conducted properly
- C. To assess that a product conforms to set criteria
- D. To ensure that staff are properly trained in the quality methods

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 22

Which is a purpose of a Configuration Management Strategy?

- A. Identify who will set up the Quality Register
- B. Define whether a project will use a risk budget
- C. Define how the products and their versions will be identified
- D. Provide a record of each configuration item and any important relationships between them

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 23

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Verification and audit
- C. Progress reporting
- D. Risk management

Answer: B (LEAVE A REPLY)

NEW QUESTION: 24

Which is a purpose of the Managing a Stage Boundary process?

- A. Review and close any risks and issues identified during the previous stage
- B. Control the link between the Project Manager and the Team Manager(s)
- C. Provide the Project Board with sufficient information for approving the next stage
- D. Approve the next Stage Plan

Answer: C (LEAVE A REPLY)

NEW QUESTION: 25

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To provide a full and firm foundation for the initiation of a project
- C. To be used by the Project Board as a basis for reviewing the progress of a project
- D. To record the strategies and management controls to be used by a project

Answer: B (LEAVE A REPLY)

NEW QUESTION: 26

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. the risk actionee
- C. Project Support
- D. the risk owner

Answer: (SHOW ANSWER)

NEW QUESTION: 27

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Controlling a Stage
- D. Directing a Project

Answer: C (LEAVE A REPLY)

NEW QUESTION: 28

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference: http://prince2.wiki/Roles_and_responsibilities

NEW QUESTION: 29

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

- A. the measurement of benefits NOT yet realized
- B. the handover of products
- C. open issues and risks
- D. the release of resources

Answer: C (LEAVE A REPLY)

NEW QUESTION: 30

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those with a financial interest in the project
- B. Those who will manage the project on a day-to-day basis
- C. Those who will specify the desired outputs of the project
- D. Those who will create the project's outputs

Answer: (SHOW ANSWER)

NEW QUESTION: 31

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Controlling a Stage
- B. Closing a Project
- C. Managing Product Delivery
- D. Managing a Stage Boundary

Answer: (SHOW ANSWER)

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NEW QUESTION: 32

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

- A. Project brief
- B. Project product description
- C. Project mandate
- D. Project initiation documentation

Answer: (SHOW ANSWER)

NEW QUESTION: 33

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

Answer: A (LEAVE A REPLY)

Explanation

Reference

http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION: 34

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

Answer: B (LEAVE A REPLY)

Explanation

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

NEW QUESTION: 35

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Identification
- D. Preparation

Answer: C (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 36

Which is a minimum requirement for applying the business case theme?

- A. To provide statements of actual benefits at benefits reviews
- B. To report on project performance at project closure
- C. To define the actions required to confirm the project's benefits are realized
- D. To monitor changes to the project plan to identify exceptions

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation

Explanation/Reference: <https://www.whatisprince2.net/prince2-theme-business-case.php>

NEW QUESTION: 37

Which statement about the quality review technique is FALSE?

- A. It supports the management of future changes by providing a baseline for a product
- B. It defines the quality responsibilities of the project team
- C. It enables a check to be made on a product's fitness for purpose
- D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B (LEAVE A REPLY)

NEW QUESTION: 38

Who represents the three project interests on a project?

- A. Project manager
- B. Project support
- C. External project stakeholders
- D. Project board

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Organization#Three_Project_Interests

NEW QUESTION: 39

Which of the following is the Business Case used for during the Managing a Stage

Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Enable the Project Board to decide whether or not to authorize project closure
- C. Justify the initiation of a project
- D. Justify the continuing viability of the project

Answer: D (LEAVE A REPLY)

NEW QUESTION: 40

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Answer: D (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 41

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

Answer: C (LEAVE A REPLY)

Explanation

Reference <http://prince2.wiki/Quality>

NEW QUESTION: 42

Which role is part of the project management team?

- A. Corporate or programme management
- B. Stakeholder
- C. Quality assurance
- D. Change Authority

Answer: D (LEAVE A REPLY)

NEW QUESTION: 43

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: (SHOW ANSWER)

NEW QUESTION: 44

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Answer: B (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 45

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- A. a technical
- B. a corporate
- C. a temporary
- D. an external

Answer: (SHOW ANSWER)

NEW QUESTION: 46

Which task is performed by the Change Authority?

- A. Refer changes that exceed budgetary limits to the Project Manager for approval
- B. Set a change budget
- C. Update the configuration management system when a change is approved
- D. Approve or reject a request for change within approved limits

Answer: D (LEAVE A REPLY)

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NEW QUESTION: 47

Which are characteristics of stakeholders?

1. They are often affected by the project
2. They agree with every project objective

3. They are only/always external to the corporate organization
4. They typically interact with the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.prince2.com/blog/how-to-identify-stakeholders/>

NEW QUESTION: 48

Which principle helps to define what should be included and what should be excluded from a project?

- A. Defined roles and responsibilities
- B. Continued business justification
- C. Focus on products
- D. Manage by stages

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 49

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 50

Where should decisions regarding the tailoring of the project be recorded?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Stage plan

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 51

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed

- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference: <https://mplaza.pm/prince2-quality-register-template/>

NEW QUESTION: 52

Which statement defines a risk?

- A. An event that has already occurred that the Project Manager must deal with immediately
- B. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response
- C. A certain event occurring in the future that will have a negative impact on the project's objectives
- D. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives

Answer: D (LEAVE A REPLY)

NEW QUESTION: 53

Which of the following describes a use of a Configuration Item Record?

- A. Identify the techniques and procedures required within the Work Package
- B. Record the reporting requirements for the Work Package
- C. Define the identification scheme to be applied to the project
- D. Record the change in a product's status

Answer: D (LEAVE A REPLY)

NEW QUESTION: 54

Which is a typical core activity within configuration management?

- A. Communication
- B. Assessment
- C. Status accounting
- D. Quality control

Answer: C (LEAVE A REPLY)

NEW QUESTION: 55

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Product Description
- B. Project Brief
- C. Communication Management Strategy
- D. Project Plan

Answer: C (LEAVE A REPLY)

NEW QUESTION: 56

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

Answer: A (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 57

Which is the Issue Register NOT used for?

- A. Capture any threats or opportunities that might have an impact on a stage
- B. Record information about a deviation in stage tolerance
- C. Record any problems identified when authorizing a Work Package
- D. Capture external events that are impacting a stage

Answer: A (LEAVE A REPLY)

NEW QUESTION: 58

Which is a benefit of using PRINCE2?

- A. Enables a Project Manager to be accountable for the success of a project
- B. Provides a defined structure of accountability, delegation, authority and communication
- C. Includes techniques for critical path analysis and earned value analysis
- D. Prevents any changes once the scope of a project has been agreed

Answer: B (LEAVE A REPLY)

NEW QUESTION: 59

Which is the purpose of the Change theme?

- A. Establish mechanisms to monitor and compare actual achievements against those planned
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Assess and control uncertainty
- D. Prevent change to baselined products

Answer: (SHOW ANSWER)

NEW QUESTION: 60

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities

- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

NEW QUESTION: 61

What must be produced to meet the minimum requirements when applying the change theme?

- A. Status reports on all products being produced
- B. Documents recording the version of each product
- C. Records of the decisions made on all issues
- D. A change budget for the analysis of change

Answer: (SHOW ANSWER)

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NEW QUESTION: 62

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. The suitability of the project management team structure
- C. How the project has progressed against its plans
- D. What will be used to record the effectiveness of the project's approaches

Answer: C (LEAVE A REPLY)

NEW QUESTION: 63

Which is a minimum requirement for applying the organization theme?

- A. The project's approach to engaging with its stakeholders must be defined
- B. Roles must be combined to reduce the number of individuals needed on the project
- C. During a procurement the senior supplier must be appointed from the customer organization
- D. The project team must change at each end stage of the project life cycle

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 64

Which process provides the Project Board with the information it requires in order to commit resources to the project?

- A. Managing Product Delivery
- B. Directing a Project
- C. Initiating a Project
- D. Controlling a Stage

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 65

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- A. A description of the risk management procedure
- B. An explanation of the company's risk appetite
- C. The names of the assigned actionees for each risk
- D. Estimations of the likelihood and impact of risks

Answer: A ([LEAVE A REPLY](#))

Explanation

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

NEW QUESTION: 66

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Controlling a Stage

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 67

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Directing_a_Project#Purpose

NEW QUESTION: 68

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Managing a Stage Boundary
- B. Directing a Project
- C. Managing Product Delivery
- D. Closing a Project

Answer: C (LEAVE A REPLY)

NEW QUESTION: 69

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Controlling_a_Stage#Purpose

NEW QUESTION: 70

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 71

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Answer: (SHOW ANSWER)

Explanation

Reference http://prince2.wiki/Quality#The_Quality_Register

NEW QUESTION: 72

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

Answer: C (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Directing_a_Project

NEW QUESTION: 73

Identify the missing words in the following sentence.

When proposed changes [?], the change authority must refer the decision back to the project board.

- A. are below the agreed change budget
- B. are objected to by team members
- C. are rejected by the change authority
- D. exceed the agreed change budget

Answer: D (LEAVE A REPLY)

NEW QUESTION: 74

What is the definition of a project outcome?

- A. The result of the change derived from using the project's outputs
- B. A measurable improvement that is perceived as an advantage by one or more stakeholders
- C. The project's specialist products.
- D. The reason for the project

Answer: (SHOW ANSWER)

NEW QUESTION: 75

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 76

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review

- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Answer: D (LEAVE A REPLY)

Section: Volume A

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NEW QUESTION: 77

Which product identifies the management stages and timescales of a project?

- A. Initiation Stage Plan
- B. Project Brief
- C. Project Product Description
- D. Project Plan

Answer: D (LEAVE A REPLY)

NEW QUESTION: 78

Which is a recommended quality review team role?

- A. Project Support
- B. Project Manager
- C. Assurance
- D. Administrator

Answer: D (LEAVE A REPLY)

NEW QUESTION: 79

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Neither 1 or 2 are true
- C. Both 1 and 2 are true

D. Only 2 is true

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 80

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Directing a Project
- B. Managing Product Delivery
- C. Starting up a Project
- D. Managing a Stage Boundary

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 81

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. If a project can no longer be justified, it should be stopped
- B. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- C. There must be a justifiable reason for starting a project
- D. The business justification drives decision making

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 82

Which product is NOT created in the Managing a Stage Boundary process?

- A. Benefits Review Plan
- B. Exception Plan
- C. Lessons Report
- D. End Stage Report

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 83

Identify the missing words in the following sentence. During the Initiating a Project process the [?] before a project is authorized.

- A. Project Brief is assembled and approved
- B. project approach appropriate for delivering a project is selected
- C. minimum necessary is done to decide if a project is worthwhile
- D. aim is to establish sound foundations to achieve a successful project

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 84

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages

- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: A (LEAVE A REPLY)

Explanation

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

NEW QUESTION: 85

Which is a purpose of a Product Description?

- A. Document the level of quality required of a product
- B. Provide the cost tolerance available for individual products
- C. Define reporting frequency
- D. Record the quality checks completed for the End Stage Report

Answer: A (LEAVE A REPLY)

NEW QUESTION: 86

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the project plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A (LEAVE A REPLY)

Section: Volume B

Explanation/Reference: <http://prince2.wiki/Risk>

NEW QUESTION: 87

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

Answer: A (LEAVE A REPLY)

Explanation

Reference <https://www.prince2primer.com/prince2-change-control/>

NEW QUESTION: 88

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those who will specify the desired outputs of the project
- B. Those who will create the project's outputs

- C. Those with a financial interest in the project
- D. Those who will manage the project on a day-to-day basis

Answer: D (LEAVE A REPLY)

NEW QUESTION: 89

Which is part of the PRINCE2 definition of a project?

- A. An undertaking that consists of at least two management stages
- B. A temporary organization that is created for the purpose of delivering business products
- C. A description of what must be delivered in order to gain acceptance
- D. The total of a plan's products

Answer: (SHOW ANSWER)

NEW QUESTION: 90

Which statement is FALSE?

- A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
- B. A project's output is any of the project's specialist products
- C. A project outcome is the result of the change derived from using the project's outputs
- D. A project benefit is only realized after the project has closed

Answer: D (LEAVE A REPLY)

NEW QUESTION: 91

Which is NOT undertaken during the Initiating a Project process?

- A. Appoint an Executive and Project Manager
- B. Review why the project is needed
- C. Identify if the project is sufficiently aligned with corporate objectives
- D. Show how the outcome is to be achieved

Answer: A (LEAVE A REPLY)

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NEW QUESTION: 92

Which role is responsible for the quality of the specialist products delivered in the project?

- A. Executive

- B. Senior user
- C. Senior supplier
- D. Project assurance

Answer: C ([LEAVE A REPLY](#))

Explanation

Reference http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx

NEW QUESTION: 93

Which is an objective of the Closing a Project process?

- A. Check that all benefits are realized before closing a project
- B. Assess any benefits that have already been realized
- C. Prepare the plan for the next stage
- D. Produce a Benefits Review Plan to identify what benefits are expected

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 94

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Plan
- C. Time-driven controls
- D. Stakeholder interests

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 95

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference <https://www.prince2primer.com/academy/uncategorized/>

NEW QUESTION: 96

Which is NOT a recommended quality review team role?

- A. Producer
- B. Reviewer
- C. Chair
- D. Administrator

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 97

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 98

As a minimum requirement for applying the risk theme, what must specifically be assessed?

- A. Whether a risk may affect the project-level quality tolerances
- B. Whether a risk may cause the project to exceed its cost tolerance
- C. Whether a risk may impact the underlying technical assumptions
- D. Whether a risk may alter the project's business justification

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 99

To meet the minimum requirements for applying the progress theme, what must be considered?

- A. How lessons will be learned
- B. How time-driven reports will be produced
- C. Which management products will be baselined
- D. Who is responsible for reporting on progress

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation

Explanation/Reference: <http://prince2.wiki/Themes>

NEW QUESTION: 100

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Ensure that key project information is archived and made secure
- C. Review how well the project performed against the Project Initiation Documentation used to authorize it
- D. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 101

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 102

Which task is performed by the Change Authority?

- A. Update the configuration management system when a change is approved
- B. Approve or reject a request for change within approved limits
- C. Set a change budget
- D. Refer changes that exceed budgetary limits to the Project Manager for approval

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 103

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

Answer: ([SHOW ANSWER](#))

Explanation

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION: 104

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

NEW QUESTION: 105

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Answer: B (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 106

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Authorize a Stage Plan for the next stage
- D. Produce an Exception Plan

Answer: (SHOW ANSWER)

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NEW QUESTION: 107

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

Answer: C (LEAVE A REPLY)

Reference:

http://prince2.wiki/Continued_business_justification

NEW QUESTION: 108

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities

- A. project's risk tolerance
- B. change budget
- C. project budget
- D. project's cost tolerance

Answer: (SHOW ANSWER)

NEW QUESTION: 109

Which two roles are linked by the Managing Product Delivery process?

- A. Project Manager and Team Manager
- B. Team Manager and external supplier
- C. Corporate or programme management and Project Board
- D. Project Board and Project Manager

Answer: (SHOW ANSWER)

NEW QUESTION: 110

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 111

What is the minimum number of management stages required by PRINCE2?

- A. One stage: to cover the whole project
- B. Four stages: to start, to initiate, to deliver and to close the project
- C. Two stages: to initiate and to deliver the project
- D. Three stages: to initiate, to deliver and to close the project

Answer: C (LEAVE A REPLY)

NEW QUESTION: 112

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Both 1 and 2 are true
- B. Only 2 is true
- C. Only 1 is true
- D. Neither 1 or 2 are true

Answer: A (LEAVE A REPLY)

NEW QUESTION: 113

Which process provides the Project Board with the information it requires in order to commit

resources to the project?

- A. Directing a Project
- B. Initiating a Project
- C. Controlling a Stage
- D. Managing Product Delivery

Answer: B (LEAVE A REPLY)

NEW QUESTION: 114

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 115

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Themes#Change_Theme

NEW QUESTION: 116

Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

- A. End Project Report
- B. Product Status Account
- C. End Stage Report
- D. Checkpoint Report

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 117

What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

- A. The need to involve key stakeholders on the project management team
- B. The preference of the Project Manager
- C. Having insufficient authority to perform the role
- D. Having insufficient time to perform the role

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 118

Identify the missing words in the following sentence. An objective of the Directing a Project process is to [?] throughout a project's life,

- A. provide management direction and control
- B. identify who will be responsible for quality
- C. document how risks will be managed
- D. define the benefits to be realized

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 119

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

- A. Manage by exception
- B. Learn from experience
- C. Tailor to suit the project environment
- D. Defined roles and responsibilities

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.wrike.com/blog/project-management-basics-prince2-explained/>

NEW QUESTION: 120

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Maintain the corporate organization's quality management system
- C. Produce quality records to show that the planned quality activities have been carried out

D. Define the quality responsibilities of those involved in the production of the products

Answer: C (LEAVE A REPLY)

NEW QUESTION: 121

When are tolerances for a Work Package agreed?

- A. Once all products have been developed and approved
- B. As work on each product within the Work Package begins
- C. When accepting a Work Package
- D. When the Stage Plan is authorized by the Project Board

Answer: (SHOW ANSWER)

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NEW QUESTION: 122

Which is a minimum requirement when applying the business case theme?

- A. To define the management actions required to ensure the project's outcomes are achieved
- B. To ensure the corporate business plan is updated with the project costs and benefits
- C. To integrate the benefits management approach with the project and stage plans
- D. To specify the solution to be used to deliver the business option selected

Answer: (SHOW ANSWER)

NEW QUESTION: 123

What does the communication management approach define?

1. How versions of products will be described on information sent to interested parties
2. How information should be sent to interested parties
3. How often information should be sent to interested parties
4. How the PRINCE2 roles will be combined during the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 124

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C (LEAVE A REPLY)

NEW QUESTION: 125

Identify the missing word(s) in the following sentence.

During a quality review meeting [?] any identified defects.

- A. the agreed actions should be recorded for
- B. an issue should be created for
- C. the chair will approve the solution to
- D. a solution should be designed for

Answer: (SHOW ANSWER)

NEW QUESTION: 126

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: A (LEAVE A REPLY)

Explanation

Reference <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

NEW QUESTION: 127

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

Answer: D (LEAVE A REPLY)

Explanation

Reference

http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION: 128

Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

- A. risk budget
- B. scope tolerance
- C. change budget
- D. cost tolerance

Answer: C (LEAVE A REPLY)

NEW QUESTION: 129

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

Answer: A (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 130

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Closing a Project
- D. Managing Product Delivery

Answer: (SHOW ANSWER)

NEW QUESTION: 131

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Project_Manager

NEW QUESTION: 132

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Senior User

- B. Executive
- C. Project Manager
- D. Senior Supplier

Answer: A (LEAVE A REPLY)

NEW QUESTION: 133

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 134

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- A. Controlling a stage
- B. Closing a project
- C. Directing a project
- D. Managing a stage boundary

Answer: D (LEAVE A REPLY)

Explanation

Reference <https://www.prince2.com/uk/prince2-processes>

NEW QUESTION: 135

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. quality
- C. processes
- D. products

Answer: (SHOW ANSWER)

NEW QUESTION: 136

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [?] with regard to external resources or suppliers.

- A. Business Case

- B. Configuration Item Records
- C. Project Brief
- D. project management team and/or role descriptions

Answer: D ([LEAVE A REPLY](#))

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NEW QUESTION: 137

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: ([SHOW ANSWER](#))

Explanation

Reference

http://prince2.wiki/Manage_by_stages

NEW QUESTION: 138

Which is a recommended quality review team role?

- A. Producer
- B. Project Manager
- C. Assurance
- D. Chair

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 139

Which process is used by a Team Manager to coordinate work on one or more of the project's products?

- A. Controlling a Stage
- B. Initiating a Project
- C. Managing Product Delivery
- D. Managing a Stage Boundary

Answer: C (LEAVE A REPLY)

NEW QUESTION: 140

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By producing highlight reports to enable the project board to oversee the work
- C. By requiring the project manager to produce and monitor team plans
- D. By escalating issues and risks that cannot be resolved within stage tolerance

Answer: A (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 141

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- A. an external
- B. a corporate
- C. a technical
- D. a temporary

Answer: D (LEAVE A REPLY)

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