

PRINCE2.PRINCE2-Foundation.v2022-11-29.q248

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NEW QUESTION: 1

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 2

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 3

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

Answer: B ([LEAVE A REPLY](#))

Reference

http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_2F_six_performance_targets

NEW QUESTION: 4

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The change in the status of a risk in response to actions taken to control it
- C. The issue which is affecting the project and has resulted in a risk
- D. The impact(s) on the project objectives should the threat or opportunity occur

Answer: D (LEAVE A REPLY)

NEW QUESTION: 5

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

Answer: A (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2primer.com/project-board/>

NEW QUESTION: 6

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

Answer: B (LEAVE A REPLY)

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

NEW QUESTION: 7

Why can PRINCE2 be applied to any type of project?

- A. Because it provides the project manager with procedures for managing project risks and issues
- B. Because it allows each member of the project management team to fully understand their role and responsibilities
- C. Because it separates the management of the project from the specialist work needed to deliver the products
- D. Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2.com/uk/prince2-methodology>

NEW QUESTION: 8

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Understand whether the targets are achievable
- C. Assess and control uncertainty
- D. Establish the project's structure of accountability

Answer: B (LEAVE A REPLY)

NEW QUESTION: 9

Which is a purpose of the Initiating a Project process?

- A. Identify the number of Work Packages required
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Decide if it is worthwhile to initiate a project

Answer: C (LEAVE A REPLY)

NEW QUESTION: 10

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project can no longer be justified, it should be stopped
- D. If a project is no longer forecast to deliver a financial benefit, it should be stopped.

Answer: D (LEAVE A REPLY)

NEW QUESTION: 11

Which are objectives of the 'managing a stage boundary' process?

1. To control the link between the people managing the project and the people producing the products
2. To approve requests for change received during the completed stage
3. To provide information to the project board on the performance of the current stage
4. To review and, if necessary, update the project management team structure and role descriptions

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION: 12

Which is a benefit of using PRINCE2?

- A. Enables the management of projects as well as of 'business as usual' activities
- B. Avoids the need to involve corporate or programme management
- C. Can be applied to any type of project

D. Can be tailored by leaving out elements of the method for some projects

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 13

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 14

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Issue Report
- B. Product Status Account
- C. Highlight Report
- D. Checkpoint Report

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 15

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 16

Who represents the three project interests on a project?

- A. Project manager
- B. Project support
- C. External project stakeholders
- D. Project board

Answer: ([SHOW ANSWER](#))

Explanation

Reference

http://prince2.wiki/Organization#Three_Project_Interests

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NEW QUESTION: 17

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those who will manage the project on a day-to-day basis
- B. Those who will specify the desired outputs of the project
- C. Those who will create the project's outputs
- D. Those with a financial interest in the project

Answer: A (LEAVE A REPLY)

NEW QUESTION: 18

Which is a responsibility of a risk owner?

- A. Determine project risk appetite
- B. Manage, monitor and control all aspects of an assigned risk
- C. Identify risks to the project that might occur in their department
- D. Own and authorize the use of the risk budget to fund risk responses

Answer: (SHOW ANSWER)

NEW QUESTION: 19

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Issue Register
- B. Risk Register
- C. Off-specifications
- D. Follow-on action recommendations

Answer: (SHOW ANSWER)

NEW QUESTION: 20

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- A. a temporary
- B. a technical
- C. a corporate

D. an external

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 21

When considering how long the project stages should be, which might be a reason for one stage to be longer than others?

- A. No changes to the project management team are envisaged
- B. More human resources are required than in other stages
- C. A substantial amount of the project budget is to be spent
- D. The risk is lower

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 22

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Manage_by_stages

NEW QUESTION: 23

Which of the following is NOT part of quality planning?

- A. Define quality responsibilities
- B. Set quality tolerances
- C. Gain acceptance of the project product
- D. Agree acceptance criteria

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 24

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Handover activities
- C. Initiation stage
- D. Change Authority

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 25

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Follow-on action recommendations
- B. Issue Register
- C. Off-specifications
- D. Risk Register

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 26

Identify the missing words in the following sentence.

At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Quality Management Strategy
- C. Communication Management Strategy
- D. Follow-on action recommendations

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 27

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- A. At the start of the project
- B. Throughout each stage
- C. When a change is raised
- D. In exception situations

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION: 28

Which does the Executive need to ensure is in place before the project is initiated?

- A. The Project Initiation Documentation is complete
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. All Work Packages are authorized

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 29

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. A measure of the likelihood of the risk occurring
- D. Timeframe within which the risk may occur

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 30

Which is NOT an objective of the Controlling a Stage process?

- A. Update the Business Case with any changes agreed with the Project Board
- B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
- C. Implement actions to control the impact of risks that occur during the stage
- D. Coordinate the delivery of products as agreed in the Stage Plan

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 31

Which is a purpose of a Project Brief?

- A. Confirm that the Project Plan is able to deliver the Business Case
- B. Capture lessons from previous projects
- C. Define the quality techniques and standards to be applied during the project
- D. Ensure that there is a common understanding of the starting point for the project

Answer: ([SHOW ANSWER](#))

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NEW QUESTION: 32

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 33

Which should be provided by a project mandate?

- A. Initiation Stage Plan
- B. Detailed Business Case
- C. Terms of reference
- D. Stage tolerances

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 34

Which provides a single source of reference that may be used by people joining a project after it has been initiated so they can quickly and easily find out how the project is being managed?

- A. Project Initiation Documentation
- B. Project Product Description
- C. Project Brief
- D. Project mandate

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 35

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 36

Which is a benefit of using PRINCE2?

- A. Enables a Project Manager to be accountable for the success of a project
- B. Prevents any changes once the scope of a project has been agreed
- C. Includes techniques for critical path analysis and earned value analysis
- D. Provides a defined structure of accountability, delegation, authority and communication

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 37

Which is a purpose of the Managing Product Delivery process?

- A. Provide a controlled link between the Project Manager and the Team Manager(s)
- B. Establish solid foundations for the project
- C. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- D. Enable the Project Board to request updates to the current Team Plan

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 38

How many tasks does the product-based planning technique describe?

- A. Four

- B. One
- C. Two
- D. Three

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 39

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Answer: ([SHOW ANSWER](#))

Explanation

Reference http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION: 40

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <http://prince2.wiki/Quality>

NEW QUESTION: 41

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation

Explanation/Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

NEW QUESTION: 42

During the Managing a Stage Boundary process, what is reviewed and updated to provide the information needed by the Project Board for assessing the continuing viability of the project?

- A. Benefits Review Plan
- B. Project Plan

- C. Business Case
- D. Product Status Account

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 43

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 44

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Project Plan
- C. Team Plan
- D. Work Package

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 45

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 46

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://prince2.wiki/Business_Case

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NEW QUESTION: 47

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

NEW QUESTION: 48

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

Answer: (SHOW ANSWER)

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

NEW QUESTION: 49

Which is a purpose of the Directing a Project process?

- A. Ensure that work on products allocated to the team is authorized and agreed
- B. Create and authorize the project mandate
- C. Delegate day-to-day management of the project to the Project Manager
- D. Control the day-to-day running of the project

Answer: (SHOW ANSWER)

NEW QUESTION: 50

What theme establishes the mechanisms to judge whether a project is worthwhile investing in?

- A. Risk
- B. Quality
- C. BusinessCase
- D. Plans

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 51

Which is a typical core activity within configuration management?

- A. Quality inspection
- B. Identification
- C. Preparation
- D. Issue management

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 52

Within which integrated element does PRINCE2 set minimum requirements?

- A. Themes
- B. Processes
- C. Principles
- D. Project environment

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 53

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Project Board
- B. Project Assurance
- C. Corporate group
- D. Executive

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 54

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 55

Why is a Project Brief produced?

- A. To record the strategies and management controls to be used by a project

- B. To provide a full and firm foundation for the initiation of a project
- C. To act as a trigger for the Starting up a Project process
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 56

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

- A. An off-specification
- B. A dis-benefit
- C. A risk
- D. An exception

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 57

Which statement describes the context of the 'initiating a project' process?

- A. This process should result in key stakeholders being committed to the project
- B. The project is viewed from the perspective of the project board in this process
- C. The 'controlling a stage' process will start immediately after this process
- D. This process is triggered by the assembly of the project brief

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 58

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 59

Which is an objective of the Directing a Project process?

- A. Define how risks, issues and changes will be managed
- B. Review and approve a project mandate
- C. Obtain approval for completed products
- D. Ensure corporate or programme management has an interface to the project

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 60

Which is an objective of the Starting up a Project process?

- A. Prevent projects with unrealistic delivery dates from being initiated

- B. Confirm that there is a valid method in place to measure the expected project benefits
- C. Approve all Product Descriptions prior to project initiation
- D. Obtain approval from corporate or programme management for the Communication Management Strategy

Answer: A (LEAVE A REPLY)

NEW QUESTION: 61

What is the minimum number of management stages required by PRINCE2?

- A. Two stages: to initiate and to deliver the project
- B. One stage: to cover the whole project
- C. Three stages: to initiate, to deliver and to close the project
- D. Four stages: to start, to initiate, to deliver and to close the project

Answer: (SHOW ANSWER)

Section: Volume B

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NEW QUESTION: 62

What should be recorded in a quality register?

1. Activities to ensure the products are fit for purpose
2. Identified threats and opportunities
3. Problems and concerns to be managed informally
4. Roles responsible for reviewing the project's products

- A. 1 and 4
- B. 3 and 4
- C. 2 and 3
- D. 1 and 2

Answer: (SHOW ANSWER)

NEW QUESTION: 63

Which is a minimum requirement for applying the risk theme?

- A. Threats must be assessed for their impact on the viability of the project
- B. A single role that is responsible for all risks must be defined
- C. The PRINCE2 risk management procedure must be followed
- D. Team managers must maintain their own risk registers

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

NEW QUESTION: 64

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 65

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Managing Product Delivery
- B. Managing a Stage Boundary
- C. Starting up a Project
- D. Directing a Project

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 66

Which characteristic distinguishes a project from regular business operations?

- A. Incurs cost
- B. Introduces business change
- C. Produces benefits
- D. Manages stakeholders

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 67

How many management stages should a PRINCE2 project consist of?

- A. Initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- C. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- D. Start up stage, initiation stage and a closing stage

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 68

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Answer: (SHOW ANSWER)

Explanation/Reference:

NEW QUESTION: 69

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: D (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 70

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

Answer: A (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 71

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference: <https://www.whatisprince2.net/prince2-theme-plans.php>

NEW QUESTION: 72

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Principles
- B. Themes

- C. Processes
- D. Techniques

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 73

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Project Manager
- B. Senior Supplier
- C. Executive
- D. Senior User

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 74

Which is a typical core activity within configuration management?

- A. Preparation
- B. Quality inspection
- C. Identification
- D. Issue management

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 75

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Maintain the corporate organization's quality management system
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Define the quality responsibilities of those involved in the production of the products

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 76

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed
- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference <https://mplaza.pm/prince2-quality-register-template/>

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NEW QUESTION: 77

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
 2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
- A. Both 1 and 2 are true
B. Only 1 is true
C. Neither 1 or 2 are true
D. Only 2 is true

Answer: C (LEAVE A REPLY)

NEW QUESTION: 78

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- A. change authority
B. project assurance
C. project support
D. senior user

Answer: C (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Roles_and_responsibilities

NEW QUESTION: 79

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
B. Enable overall control of a project to be exercised by the Project Board
C. Establish the level of control required by the Project Board after initiation.
D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Answer: B (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 80

Which statement about risks is FALSE?

- A. A risk that a project's product is incomplete is known as an off-specification
- B. A risk that could have a positive impact on a project's objectives is known as an opportunity
- C. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives
- D. A risk that could have a negative impact on a project's objectives is known as a threat

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 81

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION: 82

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Stakeholders
- C. Team members
- D. Project Support

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 83

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

Answer: (SHOW ANSWER)

Explanation

Reference http://prince2.wiki/Controlling_a_Stage#Purpose

NEW QUESTION: 84

What is an off-specification?

- A. A type of issue
- B. A quality tolerance
- C. A new requirement
- D. A major risk

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 85

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and a closing stage
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 86

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish mechanisms to control any unacceptable deviations from plan
- C. Establish a cost-effective procedure to identify, assess and control uncertainty
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 87

Which is the purpose of the Change theme?

- A. Establish mechanisms to monitor and compare actual achievements against those planned
- B. Assess and control uncertainty
- C. Prevent change to baselined products
- D. Identify, assess and control any potential and approved changes to baselined products

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 88

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: ([SHOW ANSWER](#))

Explanation

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

NEW QUESTION: 89

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate

D. Work

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <http://prince2.wiki/>

Introduction: [_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_performance_targets](#)

NEW QUESTION: 90

Which is a purpose of the Quality theme?

- A. Identify all the products of the project to ensure the scope has been adequately defined
- B. Establish how the project will ensure that all products created meet their requirements
- C. Determine the communication needs of the organization's quality assurance function
- D. Establish quality assurance to maintain the quality management system

Answer: B (LEAVE A REPLY)

NEW QUESTION: 91

Which is a recommended quality review team role?

- A. Chair
- B. Producer
- C. Project Manager
- D. Assurance

Answer: A (LEAVE A REPLY)

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NEW QUESTION: 92

Which is part of quality control?

- A. Document the customer's quality expectations
- B. Undertake quality reviews
- C. Write Product Descriptions
- D. Provide assurance that the project is being conducted properly

Answer: (SHOW ANSWER)

NEW QUESTION: 93

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define which role is accountable for the project's success
- D. Define the Project Board's responsibility for directing the project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 94

Which is a minimum requirement when applying the 'risk' theme?

- A. To describe the probability impact grid in the risk management approach
- B. To identify and ring-fence an explicit risk budget within the project's budget
- C. To assess if risks might have a material impact on business justification
- D. To appoint project assurance to maintain the risk register during initiation

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 95

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <http://prince2.wiki/Quality>

NEW QUESTION: 96

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. The Project Initiation Documentation
- B. Authority to initiate a project
- C. Sufficient information to identify the prospective Executive
- D. A Project Brief

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 97

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- C. Delegate day-to-day management of the end of the project to the Project Manager
- D. Confirm that all benefits defined in the Business Case have been achieved

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 98

Which is a minimum requirement for applying the change theme?

- A. To establish a change budget to fund changes in scope
- B. To appoint the project manager as part of the change authority
- C. To define the project's approach to baselining products
- D. To record every issue that is raised in the issue register

Answer: D (LEAVE A REPLY)

Explanation/Reference:

Reference http://prince2.wiki/Themes#Change_Theme

NEW QUESTION: 99

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign
- D. They should be used to deliver a reduction in the scope of the project

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 100

What is an advantage of dividing the project into stages?

- A. The project brief can be updated towards the end of each stage
- B. The project can be authorized by the project manager on a stage by stage basis
- C. Detailed plans can be prepared closer to the time events will take place
- D. the project board can delegate management of the project to team managers

Answer: C (LEAVE A REPLY)

NEW QUESTION: 101

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

Answer: B (LEAVE A REPLY)

Explanation

Reference

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

NEW QUESTION: 102

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 103

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

NEW QUESTION: 104

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Answer: C ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION: 105

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Team Plan
- B. Stage Plan
- C. Product Description
- D. Work Package

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 106

Which is an objective of the Managing a Stage Boundary process?

- A. Assure the Project Board that all project products have been completed and approved
- B. Review and approve the next Stage Plan
- C. Prepare an Exception Report to advise the Project Board of a forecast deviation from tolerance

D. Understand what has gone well and what can help the next stage

Answer: ([SHOW ANSWER](#))

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NEW QUESTION: 107

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

Answer: **C** ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Risk#Risk_Budget

NEW QUESTION: 108

Which is NOT one of the levels of plan recommended by PRINCE2?

- A. Team Plan
- B. Benefits Review Plan
- C. Stage Plan
- D. Project Plan

Answer: **B** ([LEAVE A REPLY](#))

NEW QUESTION: 109

Identify the missing words in the following sentence.

At an agreed frequency, a Team Manager will send a [?] to the Project Manager.

- A. Product Status Account
- B. Highlight Report
- C. Work Package
- D. Checkpoint Report

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 110

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved

- B. What will be used to record the effectiveness of the project's approaches
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 111

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

- A. An exception
- B. A dis-benefit
- C. An off-specification
- D. A risk

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 112

Which is a typical core activity within configuration management?

- A. Risk management
- B. Verification and audit
- C. Quality assurance
- D. Progress reporting

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 113

When are tolerances for a Work Package agreed?

- A. Once all products have been developed and approved
- B. When accepting a Work Package
- C. As work on each product within the Work Package begins
- D. When the Stage Plan is authorized by the Project Board

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 114

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

Answer: ([SHOW ANSWER](#))

Section: Volume A

Explanation

NEW QUESTION: 115

What is described as an organization's unique attitude towards risk taking

- A. Risk appetite
- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 116

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project
2. Stakeholders may be internal or external to the corporate organization

- A. Only 1 is true
- B. Both 1 and 2 are true
- C. Neither 1 or 2 are true
- D. Only 2 is true

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 117

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

NEW QUESTION: 118

Which are benefits of using PRINCE2?

1. It removes the need for activity-based planning
2. It promotes learning and continuous improvement
3. It can be applied to any type of project
4. It defines specific leadership and other interpersonal skills required

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B (LEAVE A REPLY)

Reference <https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2>

NEW QUESTION: 119

Which is NOT a purpose of the Organization theme?

- A. Define which role is accountable for the project's success
- B. Define the level of tolerance for each level of the project management team
- C. Define a project management team structure
- D. Define the Project Board's responsibility for directing the project

Answer: (SHOW ANSWER)

NEW QUESTION: 120

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference: <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

NEW QUESTION: 121

What product should be used to confirm the version number of all products in a particular stage?

- A. Product Description
- B. Configuration Item Record
- C. Product Status Account
- D. Issue Register

Answer: C (LEAVE A REPLY)

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NEW QUESTION: 122

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Processes
- B. Themes
- C. Techniques
- D. Principles

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 123

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

Answer: D ([LEAVE A REPLY](#))

Reference <http://prince2.wiki/Plans>

NEW QUESTION: 124

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: <http://prince2.wiki/Plans>

NEW QUESTION: 125

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 126

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 127

Which role is responsible for the management of a risk assigned to it?

- A. Risk owner
- B. Risk actionee
- C. Project Assurance
- D. ProjectSupport

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 128

What is the first task of product-based planning?

- A. Create the product breakdown structure
- B. Identify dependencies
- C. Produce the Initiation Stage Plan
- D. Write the Project Product Description

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 129

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Controlling_a_Stage#Purpose

NEW QUESTION: 130

Which of the following statements about lines of authority and reporting are true?

- 1.The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- 2.If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Neither 1 or 2 are true
- C. Only 2 is true
- D. Both 1 and 2 are true

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 131

Which is an objective of the quality review technique?

- A. To identify a product's quality criteria
- B. To provide assurance that the project is being conducted properly
- C. To ensure that staff are properly trained in the quality methods
- D. To assess that a product conforms to set criteria

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 132

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 133

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 134

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Themes#Change_Theme

NEW QUESTION: 135

Which is an objective of the quality review technique?

- A. To determine the quality responsibilities of a project team
- B. To provide a common understanding of what products a project will create
- C. To define the quality methods required within a project
- D. To baseline a product

Answer: D (LEAVE A REPLY)

NEW QUESTION: 136

Which document should record the agreed amount of risk budget for a project?

- A. Risk Register
- B. Project Brief
- C. Project Plan
- D. Risk Management Strategy

Answer: C (LEAVE A REPLY)

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NEW QUESTION: 137

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the project manager should represent all the stakeholders of the project
- B. Because the people involved in a project should know what is expected of them
- C. Because the user and supplier interests should be involved on a need-to-know basis
- D. Because the project management team should be cross-functional

Answer: B (LEAVE A REPLY)

NEW QUESTION: 138

Which is an assumption about the PRINCE2 customer/supplier environment?

- A. The supplier will pay for the project
- B. The customer will provide the resources to deliver the products
- C. The customer will specify the desired result
- D. The supplier will tailor the project's application of PRINCE2

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 139

Which is an objective of the Closing a Project process?

- A. Assess any benefits that have already been realized
- B. Check that all benefits are realized before closing a project
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Prepare the plan for the next stage

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 140

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager
- B. Senior supplier
- C. Executive
- D. Senior user

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 141

Which is a purpose of quality planning?

- A. Document approval records for those project products that have met their quality criteria
- B. Define the structure of the project management team
- C. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
- D. Produce the Project Plan with resource and schedule information

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 142

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

Answer: ([SHOW ANSWER](#))

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

NEW QUESTION: 143

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Team Plan
- C. Product Description
- D. Work Package

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 144

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans

D. PROGEESS

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 145

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project manager
- C. Project board
- D. Project assurance

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 146

Why is the 'learn from experience' principle applied to a project?

- A. To enable the project team to repeat successes from previous projects
- B. To enable the project team to develop a business case for the project
- C. To allow the project to be divided into management stages
- D. To enable the project team to use tolerances to delegate authority

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4

NEW QUESTION: 147

What is documented in the project plan to support the 'manage by exception' principle?

- A. The project's tolerances for cost and time
- B. A project product's quality criteria
- C. The expected project benefits
- D. Activities to mitigate project risks

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 148

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 149

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Grant a concession
- B. Create a Highlight Report
- C. Create an Exception Report
- D. Raise an issue

Answer: D (LEAVE A REPLY)

NEW QUESTION: 150

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the project manager
- D. the change authority

Answer: B (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 151

When should the Project Board refer to corporate or programme management for a decision?

- A. It is forecast that project level tolerance will be exceeded
- B. The stage requires resources
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

Answer: A (LEAVE A REPLY)

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NEW QUESTION: 152

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Answer: A ([LEAVE A REPLY](#))

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

NEW QUESTION: 153

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 154

What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

- A. The preference of the Project Manager
- B. Having insufficient time to perform the role
- C. The need to involve key stakeholders on the project management team
- D. Having insufficient authority to perform the role

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 155

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
 2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
- A. Neither 1 or 2 are true
 - B. Only 2 is true
 - C. Only 1 is true
 - D. Both 1 and 2 are true

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 156

Which is a purpose of the Controlling a Stage process?

- A. Enable the organization to understand the work that needs to be done to deliver the project's products
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- D. Enable the Project Board to be provided with sufficient information to authorize the next stage

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 157

Which describes the 'Identify Risks' step within the recommended risk management procedure?

- A. Identify uncertainties that may impact on the delivery of the project objectives
- B. Identify responses to risks documented in the Business Case
- C. Gather information about the project environment and objectives
- D. Identify the roles to be involved in risk management activities

Answer: A (LEAVE A REPLY)

NEW QUESTION: 158

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B (LEAVE A REPLY)

Explanation

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

NEW QUESTION: 159

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- A. At the start of the project
- B. Throughout each stage
- C. When a change is raised
- D. In exception situations

Answer: (SHOW ANSWER)

Explanation/Reference:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION: 160

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

Answer: A (LEAVE A REPLY)

Explanation/Reference:

Reference http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction

NEW QUESTION: 161

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held

- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: D (LEAVE A REPLY)

Reference http://prince2.wiki/Tailor_to_suit_the_project_environment

NEW QUESTION: 162

Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [?] of a project.

- A. benefit
- B. technical stage
- C. management stage
- D. Team Plan

Answer: C (LEAVE A REPLY)

NEW QUESTION: 163

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

NEW QUESTION: 164

What do acceptance criteria identify?

- A. A measureable improvement resulting from a project outcome
- B. The measureable definitions of the attributes for a set of products to be acceptable to key stakeholders
- C. The approach that will be used to prove whether the project's products have been completed
- D. The project controls set up during the process Initiating a Project

Answer: B (LEAVE A REPLY)

NEW QUESTION: 165

Which role is responsible for creating Checkpoint Reports?

- A. Team Manager
- B. Change Authority
- C. Senior Supplier
- D. Project Support

Answer: A (LEAVE A REPLY)

NEW QUESTION: 166

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project manager to delegate time tolerances to the team managers
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project team to identify improvements to be made during the project
- D. It allows the project board to delegate cost tolerances to the project manager

Answer: C (LEAVE A REPLY)

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NEW QUESTION: 167

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: (SHOW ANSWER)

Reference <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

NEW QUESTION: 168

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. PRINCE2 can be tailored to be used with any type of project
- B. A technically complex project should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. A project which is part of a programme should NOT tailor PRINCE2

Answer: A (LEAVE A REPLY)

Reference: <http://prince2.wiki/Tailoring>

NEW QUESTION: 169

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Quality
- B. Plans
- C. Organization
- D. Progress

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 170

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those who will manage the project on a day-to-day basis
- B. Those who will specify the desired outputs of the project
- C. Those who will create the project's outputs
- D. Those with a financial interest in the project

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 171

Which is a purpose of the quality theme?

- A. To establish how the project will ensure that all products created meet their requirements
- B. To establish baselines against which any changes to products can be assessed
- C. To identify all the products of the project to ensure the scope has been adequately defined
- D. To determine the communication needs of the organization's quality assurance function

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 172

Which product identifies the management stages and timescales of a project?

- A. Project Product Description
- B. Project Plan
- C. Project Brief
- D. Initiation Stage Plan

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 173

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 174

When should the Project Board refer to corporate or programme management for a decision?

- A. Any request for change needs to be approved
- B. The stage requires resources

- C. It is forecast that project level tolerance will be exceeded
- D. The Senior Supplier or Senior User needs to be changed

Answer: C (LEAVE A REPLY)

NEW QUESTION: 175

Which is a purpose of quality planning?

- A. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
- B. Produce the Project Plan with resource and schedule information
- C. Document approval records for those project products that have met their quality criteria
- D. Define the structure of the project management team

Answer: A (LEAVE A REPLY)

NEW QUESTION: 176

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date
3. That the project board is provided with progress information
4. That the planned products are delivered within tolerance

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION: 177

Identify the missing words in the following sentence. At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

Answer: B (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 178

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies

- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: A (LEAVE A REPLY)

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

NEW QUESTION: 179

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities

- A. change budget
- B. project's risk tolerance
- C. project budget
- D. project's cost tolerance

Answer: (SHOW ANSWER)

NEW QUESTION: 180

Which is an objective of the Starting up a Project process?

- A. Agree how the project will be monitored and controlled after initiation
- B. Authorize the Project Manager to proceed with the initiation stage
- C. Identify who will be responsible for creating the Project Plan
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: C (LEAVE A REPLY)

NEW QUESTION: 181

Which is NOT a purpose of the Organization theme?

- A. Define which role is accountable for the project's success
- B. Define a projectmanagement team structure
- C. Define the level of tolerance for each level of the project management team
- D. Define the Project Board's responsibility for directing the project

Answer: (SHOW ANSWER)

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NEW QUESTION: 182

Which are characteristics of stakeholders?

1. They are often affected by the project

2. They agree with every project objective
3. They are only/always external to the corporate organization
4. They typically interact with the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

NEW QUESTION: 183

Who represents the three project interests on a project?

- A. Project Board
- B. Project Support
- C. Project Manager
- D. External project stakeholders

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 184

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Update a Project Plan to incorporate the actuals from a Stage Plan
- D. Obtain approvals for products delivered in a Work Package

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 185

What must be done for a project to be a PRINCE2 project?

- A. The project roles must be combined wherever possible
- B. The project must form part of a programme or portfolio
- C. The project must meet the minimum requirements for applying the themes
- D. The project must use the recommended approach to planning

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 186

Which is a purpose of an Issue Report?

- A. Provide the status of all issues in a Work Package
- B. Notify the Project Manager of all new issues in a Work Package
- C. Document an issue that needs to be handled formally

D. Provide the status of all the issues in a stage

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 187

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- A. Quality management approach
- B. Communication management approach
- C. Change control approach
- D. Benefits management approach

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 188

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 189

Identify the missing word in the following sentence relating to one of the principles:

A PRINCE2 project should have [?] defined for each project objective.

- A. themes
- B. principles
- C. processes
- D. tolerances

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 190

Which statement is CORRECT about the customer and suppliers of a project in a commercial environment?

- A. The risk appetite should be collaboratively set before the project starts
- B. Each party may have their own business case for undertaking the project
- C. Management systems need to be unified for successful project delivery
- D. Both parties must apply the same external governance to the project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 191

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

Answer: B (LEAVE A REPLY)

Explanation

Reference

http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_perform

NEW QUESTION: 192

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity

- A. Avoid
- B. Share
- C. Reduce
- D. Transfer

Answer: (SHOW ANSWER)

NEW QUESTION: 193

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

Answer: (SHOW ANSWER)

Reference http://prince2.wiki/Directing_a_Project

NEW QUESTION: 194

Which are purposes of the quality theme?

1. To implement continuous improvement during the project
 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
 3. To ensure that the project is desirable and achievable
 4. To identify, assess and control uncertainty
- A. 1 and 2
 - B. 2 and 3
 - C. 3 and 4
 - D. 1 and 4

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

NEW QUESTION: 195

Which of the following describes a use of a Configuration Item Record?

- A. To pass responsibility for the delivery of a product to a Team Manager
- B. To provide information on the approval procedure for the Work Package
- C. To record the history of a product
- D. To record how changes to a product will be controlled

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 196

Which is a purpose of the Directing a Project process?

- A. Delegate day-to-day management of the project to the Project Manager
- B. Create and authorize the project mandate
- C. Control the day-to-day running of the project
- D. Ensure that work on products allocated to the team is authorized and agreed

Answer: A ([LEAVE A REPLY](#))

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NEW QUESTION: 197

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

Explanation

NEW QUESTION: 198

Which is NOT a PRINCE2 principle?

- A. Learn from experience

- B. Defined roles and responsibilities
- C. Customer/supplier environment
- D. Continued business justification

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 199

Which is a benefit of using PRINCE2?

- A. Avoids the need to involve corporate or programme management
- B. Can be tailored by leaving out elements of the method for some projects
- C. Enables the management of projects as well as of 'business as usual' activities
- D. Can be applied to any type of project

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 200

Identify the missing word(s) in the following sentence.

During a quality review meeting [?] any identified defects.

- A. the agreed actions should be recorded for
- B. an issue should be created for
- C. the chair will approve the solution to
- D. a solution should be designed for

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 201

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.
- A. Only 1 is true
 - B. Only 2 is true
 - C. Both 1 and 2 are true
 - D. Neither 1 or 2 are true

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 202

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed
- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

Answer: (SHOW ANSWER)

Reference <https://mplaza.pm/prince2-quality-register-template/>

NEW QUESTION: 203

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Decide
- B. Examine
- C. Capture
- D. Propose

Answer: D (LEAVE A REPLY)

NEW QUESTION: 204

Which role is responsible for creating Checkpoint Reports?

- A. Change Authority
- B. Team Manager
- C. Senior Supplier
- D. Project Support

Answer: B (LEAVE A REPLY)

NEW QUESTION: 205

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

NEW QUESTION: 206

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

Answer: B (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 207

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

Answer: ([SHOW ANSWER](#))

Reference <http://prince2.wiki/Quality>

NEW QUESTION: 208

Which does the Executive need to ensure is in place before the project is initiated?

- A. The Project Plan has been approved
- B. All Work Packages are authorized
- C. An understanding of how the project will contribute to corporate objectives
- D. The Project Initiation Documentation is complete

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 209

Which is a minimum requirement for applying the quality theme?

- A. To define quality criteria in product descriptions
- B. To appoint external reviewers for quality reviews
- C. To provide administrative support for quality controls
- D. To define the project's approach to quality assurance

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 210

Which is NOT undertaken during the Initiating a Project process?

- A. Appoint an Executive and Project Manager
- B. Review why the project is needed
- C. Show how the outcome is to be achieved
- D. Identify if the project is sufficiently aligned with corporate objectives

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 211

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

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NEW QUESTION: 212

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Answer: (SHOW ANSWER)

Explanation

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

NEW QUESTION: 213

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Answer: (SHOW ANSWER)

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

NEW QUESTION: 214

Which is a purpose of a Project Product Description?

- A. Provides a list of all the products to be delivered by the project
- B. Shows the dependencies between the project's products to aid planning
- C. Records the costs and timescales for delivery of the project's final product
- D. Defines what the project must deliver in order to gain acceptance

Answer: D (LEAVE A REPLY)

NEW QUESTION: 215

Which statement is FALSE?

- A. A project benefit is only realized after the project has closed
- B. A project outcome is the result of the change derived from using the project's outputs

- C. A project's output is any of the project's specialist products
- D. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 216

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive
- C. Corporate, program management or the customer
- D. Project assurance

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

NEW QUESTION: 217

Identify the missing word in the following sentence relating to one of the principles:

A PRINCE2 project should have [?] defined for each project objective.

- A. tolerances
- B. principles
- C. processes
- D. themes

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 218

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Authorize the Project Manager to proceed with the initiation stage
- C. Agree how the project will be monitored and controlled after initiation
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 219

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Pay for the project
- B. Provide the resources and skills to deliver the desired result
- C. Specify the desired result
- D. Specify the benefits of the project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 220

The application of which principle helps to define what should be included in a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 221

Which is a purpose of an End Project Report?

- A. Ensure that key project information is archived and made secure
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Identify individuals or groups that need to be told that the project is coming to an end

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 222

Which is a benefit of using PRINCE2?

- A. Includes many of the proven planning techniques, such as critical path analysis
- B. Can be used to manage both projects and programmes
- C. Provides for the efficient and economic use of management time
- D. Is a method specifically designed for technical projects

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 223

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2primer.com/academy/uncategorized/>

NEW QUESTION: 224

When considering risks, which describes an opportunity in a project?

- A. An event that has occurred resulting in a favourable impact on objectives
- B. An uncertain event that could have a negative impact on objectives
- C. An uncertain event that could have a favourable impact on objectives
- D. An event that has occurred resulting in a negative impact on objectives

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 225

Which task is performed by the Change Authority?

- A. Refer changes that exceed budgetary limits to the Project Manager for approval
- B. Update the configuration management system when a change is approved
- C. Set a change budget
- D. Approve or reject a request for change within approved limits

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 226

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Answer: ([SHOW ANSWER](#))

Section: Volume B

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NEW QUESTION: 227

Why is a Project Brief produced?

- A. To provide a full and firm foundation for the initiation of a project
- B. To act as a trigger for the Starting up a Project process
- C. To be used by the Project Board as a basis for reviewing the progress of a project
- D. To record the strategies and management controls to be used by a project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 228

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Answer: B (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 229

Which is a purpose of the Directing a Project process?

- A. Enable overall control of a project to be exercised by the Project Board
- B. Provide the information required to confirm if it is worthwhile to initiate a project
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Answer: A (LEAVE A REPLY)

NEW QUESTION: 230

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 231

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

NEW QUESTION: 232

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 233

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Document the project mandate and gain approval for the project from the Project Board
- C. Provide the initial project budget to be refined in the Business Case
- D. Define the quality required of the project's product

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 234

Which is a benefit of using PRINCE2?

- A. Includes many of the proven planning techniques, such as critical path analysis
- B. Is a method specifically designed for technical projects
- C. Provides for the efficient and economic use of management time
- D. Can be used to manage both projects and programmes

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 235

Which is a minimum requirement for applying the quality theme?

- A. A record must be kept of all the quality management activities that are planned
- B. The quality management approach must align with corporate standards
- C. Appraisal methods of quality control must be carried out on products
- D. The quality review technique must be used when reviewing products

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 236

Which statement about project roles is CORRECT?

- A. The project organization must be defined using the roles and responsibilities in PRINCE2
- B. The project team structure defined in PRINCE2 must be used, but other roles may be added
- C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
- D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 237

Where should the names of those who are to approve a product be recorded?

- A. Product Status Account
- B. Configuration Item Record
- C. Checkpoint Report
- D. Product Description

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 238

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 239

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

Answer: A (LEAVE A REPLY)

Reference <https://www.prince2primer.com/project-board/>

NEW QUESTION: 240

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Communication Management Strategy

Answer: D (LEAVE A REPLY)

NEW QUESTION: 241

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation/Reference: http://prince2.wiki/Tailor_to_suit_the_project_environment

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NEW QUESTION: 242

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 243

Which statement about stages is true?

- A. Management stages are driven by specialist teams
- B. The use of technical stages is mandatory
- C. Management stages should be of the same duration
- D. The use of management stages is mandatory

Answer: D (LEAVE A REPLY)

NEW QUESTION: 244

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Assurance
- B. Project Board
- C. Project Manager
- D. Project Support

Answer: (SHOW ANSWER)

NEW QUESTION: 245

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Answer: A (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 246

Which is a purpose of a quality register?

- A. To record the quality management approach for a product

- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Quality#The_Quality_Register

NEW QUESTION: 247

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

NEW QUESTION: 248

Which process provides information for the project board to review an updated project plan?

- A. Initiating a project
- B. Controlling a stage
- C. Managing a stage boundary
- D. Directing a project

Answer: (SHOW ANSWER)

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