

ScaledAgile.SAFe-SPC.v2025-05-31.q39

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NEW QUESTION: 1

(Select 2) What is true about budgets in SAFe?

- A. Budgets are allocated to projects.
- B. Budgets are allocated to strategic themes.
- C. Budgets are allocated to value streams.
- D. Budgets are allocated to teams.
- E. Budgets are allocated to portfolios.

Answer: C,E ([LEAVE A REPLY](#))

NEW QUESTION: 2

(select 3) What does relentless improvement, as defined in SAFe, include?

- A. Hold employee reviews to provide fast feedback.
- B. Apply Lean problem-solving tools and techniques.
- C. Optimize the whole.
- D. Hold people accountable.
- E. Reflect at key Milestones.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 3

What would imply a change to the ART Budget?

- A. Prioritizing Features based on Cost of Delay.
- B. Reducing the scope of a Program Epic.
- C. Changing total ART resources
- D. Extending the duration of a PI.
- E. Switching to a different PI cadence.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 4

In SAFe, Dunbar's number provides guidance for:

- A. The maximum number of tasks in a Program Increment for optimal predictability.
- B. The number of members on a self-managing, self-organizing ART.
- C. The number of Stories created during PI Planning to enable commitment.
- D. The percent utilization that enables a sustainable pace.

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 5

(Select 3) What are the primary reasons to limit WIP?

- A. Decrease wait times
- B. Reduce multiplexing
- C. Increase throughput
- D. Make it easier to visualize the important work
- E. Expand context switching

Answer: A,B,C ([LEAVE A REPLY](#))

NEW QUESTION: 6

Multiple ARTs in a Value Stream typically require coordination at the Value Stream Level.

- A. False
- B. True

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 7

(Select 2) What steps in the Portfolio Kanban are most appropriate for running research spikes?

- A. Analysis-spikes help clarify feasibility.
- B. Portfolio Backlog-run a spike before pulling into development.
- C. Funnel-understand whether the Epic makes sense.
- D. Implementing-teams perform spikes as usual

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 8

(Select 2) What factors foster team "Ba"?

- A. Decentralized decision-making.
- B. Use of Feature Teams.
- C. Built-in instability.
- D. Dunbar's number

Answer: A,C ([LEAVE A REPLY](#))

NEW QUESTION: 9

What does innovation accounting mean?

- A. Defining, empirically measuring, and communicating the true progress of innovation.
- B. Demoing Stories that come out of the IP Iteration.
- C. Capitalizing the cost of software development using Story points.
- D. Being sure to account for the investment in new product initiatives on a P&L.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 10

(Select 4) Lean-Agile Leaders _____.

- A. Embrace the values of Lean.
- B. Proactively eliminate impediments.
- C. Manage the most critical day-to-day activities of team members.
- D. Lead the teams
- E. Facilitate relentless improvement
- F. Run successful Agile Release Trains.

Answer: A,B,D,E ([LEAVE A REPLY](#))

NEW QUESTION: 11

What role would a traditional program manager most likely take on in SAFe?

- A. Business Owner
- B. Scrum master
- C. Release Train Engineer or Value Stream Engineer.
- D. Product Manager

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 12

Phase-gate Milestones are not a good predictor of project performance.

- A. False
- B. True

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 13

(Select 2) What applies to the Portfolio Backlog?

- A. WSJF is used to prioritize Epics in the Portfolio Backlog.
- B. It provides a low-cost holding area for approved Business and Enabler Epics.
- C. The Portfolio Kanban holds Capabilities that are ready for implementation.
- D. Programs plan PIs so that they exhaust the Portfolio Backlog and only then work on their local priorities.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 14

What is the correct statement about Work in Process (WIP).

- A. The bigger the WIP, the richer the feedback.
- B. Lower WIP limits foster collaboration.
- C. The amount of WIP is unrelated to utilization.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 15

What should a Supplier using a traditional methodology do when working with ARTs in a Value Stream?

- A. Demonstrate working software at each Solution Demo.
- B. Attend key Value Stream events.
- C. Develop her own Vision and Roadmap.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 16

Backlogs in SAFe behave just like queues.

- A. True
- B. False

Answer: ([SHOW ANSWER](#))

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NEW QUESTION: 17

What is the primary role of a Scrum Master?

- A. To task team members in the efficient manner possible based on their skills.
- B. To provide management with status reports on the team's progress.
- C. To write all the user stories so that the team can focus on coding and testing.
- D. To use servant leadership to help the team perform at its best.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 18

AFe assumes that programs commit to the key priorities within the current PI and provide a forecast for a few

subsequent PIs.

- A. True
- B. False

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 19

(Select 2) What factors help unlock the intrinsic motivation of knowledge workers?

- A. Ranking individuals for transparency in their contributions to the organization.
- B. Autonomy.
- C. Well-structured MBOs so people know exactly what's expected of them.
- D. Individual and team performance incentives.
- E. Making a contribution.

Answer: B,E ([LEAVE A REPLY](#))

NEW QUESTION: 20

What are stretch objectives?

- A. Objectives that are identified during the PI.
- B. Objectives that the business has promised to their Customers.
- C. Objectives that are beyond the capacity of the team and so are uncommitted for the PI.
- D. Objectives that are part of the team's capacity but not necessarily achievable during the PI.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 21

When is the Solution Demo conducted?

- A. On demand.
- B. Mid-PI.
- C. At the end of each Sprint.
- D. At the end of each PI.

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 22

Velocity is a good measure of team performance.

- A. False
- B. True

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 23

(Select 4) What are the 4 primary reasons why long queues are bad.

- A. Decreased motivation
- B. Slower delivery

- C. Higher variability
- D. Lower quality
- E. More multitasking
- F. Less cross-training

Answer: A,B,C,D ([LEAVE A REPLY](#))

NEW QUESTION: 24

(Select 4) What are legitimate examples of management as an enabling function, rather than as top-down control?

- A. Assigning backlog items to team members.
- B. Working with other departments to establish better communication among teams.
- C. Assigning team members to handle external dependencies.
- D. Developing skills and career paths for team members.
- E. Creating an environment of mutual influence.
- F. Communicating the Solution Vision with the teams.
- G. Creating work breakdown structures.

Answer: B,D,E,G ([LEAVE A REPLY](#))

NEW QUESTION: 25

What are the SAFe Core Values that typically resonate with executives when talking about SAFe?

- A. Empowerment, self-managing teams, decentralization of control, value.
- B. Built-in Quality, program execution, alignment, transparency.
- C. Built-in Quality, cadence, synchronization, trust.
- D. Lean Leadership, Built-in Quality, Agile Architecture, product flow.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 26

A company is about to launch Agile Release Trains within a Value Stream that consists of 200 people, 90 of whom are in the U.S. working on the system's business logic and databases, and 110 of whom are in India working on the UI front end.

What would be the most effective way to launch?

- A. Launch it as two distributed ARTs organized around end-to-end functionality.
- B. Launch it as a single ART and then conduct Inspect & Adapt at the end of the PI to determine whether it needs to be split.
- C. Launch it as two geography-based ARTs, with one working on the UI and the other on business logic and databases.

D. Launch it as two or more ARTs based on how the cost centers are defined.

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 27

ARTs that consist only of Feature teams do not require an Architectural Runway.

A. False

B. True

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 28

Every Enabler Capability has an Enabler Epic as its parent.

A. False

B. True

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 29

Enabler Features can contribute to the Architectural Runway and realize system Nonfunctional Requirements at the same time.

A. False

B. True

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 30

(Select 2) Why is Architectural Runway important?

A. It supports a stable velocity.

B. It allows for nontechnical changes

C. It iteratively evolves the architecture to meet changing needs.

D. It provides the documentation on which Features and Capabilities are built.

Answer: A,C ([LEAVE A REPLY](#))

NEW QUESTION: 31

If all Agile Release Trains in a Value Stream are organized around Capabilities, they don't require cross-train coordination.

A. True

B. False

Answer: B ([LEAVE A REPLY](#))

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NEW QUESTION: 32

What does the SAFe budgeting model suggest?

- A.** Each team gets budget allocation and Features are funded according to their size in normalized Story points.
- B.** Each Value Stream receives budget allocation as a whole; individual work is not specifically budgeted.
- C.** Epics, Features, and Stories are funded based on their size in normalized Story points, while teams are allocated to high-priority work as needed.
- D.** Each Strategic Theme receives a budget allocation when Strategic Themes span portfolios.

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 33

A Program Epic requires budgetary approval and a lightweight business case only if it spans multiple PIs.

- A.** True
- B.** False

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 34

(Select 3) What primary roles are most responsible for ensuring successful execution at the Value Stream Level?

- A.** Customer
- B.** Value Stream Engineer
- C.** Solution Management
- D.** Solution Architect/Engineer
- E.** Release Management

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 35

An Iteration is a specific type of Plan-Do-Check-Adjust learning cycle.

- A. True
- B. False

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 36

You are at a retrospective meeting where a program is trying to address a long-existing problem: unreliable PI commitments. One of the participants suggests that they are working on too many things at a time.

What aspect of the program cause uncontrollable amounts of work in process?

- A. Backlog items in the Program Backlog are not truly end-to-end Features; they look more like large chunks of work at different layers of the system
- B. All program teams are cross-functional, and therefore every team spawns work in multiple areas at the same time.
- C. Teams don't do a good job of task-switching.

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 37

If a Value Stream is bigger than the recommended ART size, SAFe recommends splitting it by development process steps and organizing the trains around those steps respectively.

- A. True
- B. False

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 38

What responsibilities are associated with the System Team?

- A. Creating new automated test scenarios.
- B. Defining Solution architecture.
- C. Building and maintaining a production-equivalent staging environment.
- D. Deploying to staging.
- E. End-to-end system testing.

Answer: E ([LEAVE A REPLY](#))

NEW QUESTION: 39

Once an Epic is approved, an Epic Owner tracks the Epic through implementation.

- A. False
- B. True

Answer: B ([LEAVE A REPLY](#))

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